

The global provider of information-based analytics and decision tools

November 2026

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RELX is a global provider of information-based analytics and decision tools for professional and business customers, enabling them to make better decisions, get better results and be more productive

RELX global scale and growth 2025

- Revenue: £9.6bn
- Adjusted operating profit: £3.3bn
- EBITDA margin 40.1%
- Adjusted operating margin: 34.8%
- Cash flow conversion: 99%
- Net debt / EBITDA: 2.0x

- >37,000 employees worldwide
- Customers in more than 180 countries
- Listings in London, Amsterdam and New York (ADR)
- Market capitalisation[1]: £53bn / €63bn / $70bn



[1]*At 12 November2026*
See Annual Report for definitions and reconciliations

H1 2026 Progress and financial highlights

- Strong financial results
- Further operational and strategic progress
- Continued positive momentum



Progress and outlook

H1 2026 progress

“RELX delivered strong underlying revenue and profit growth and strong new sales in the first half of 2026: continued strong growth in Risk; a step up in growth in Scientific, Technical & Medical; a further step up in growth in Legal; and strong ongoing growth in Exhibitions.”

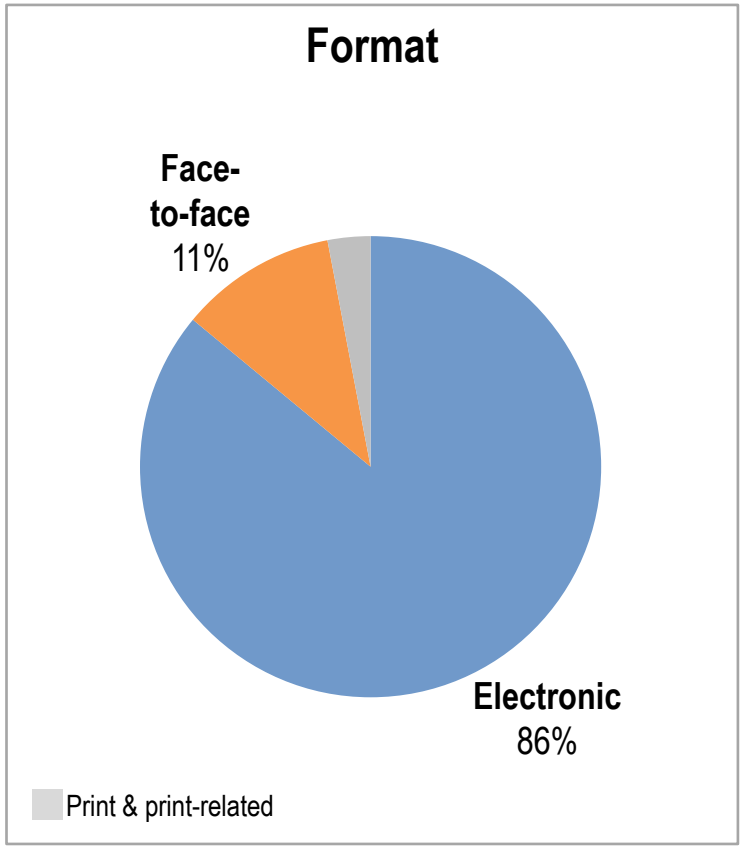
“Our improving long-term growth trajectory continues to be driven by the ongoing shift in business mix towards higher growth analytics and decision tools that deliver enhanced value to our customers. We continue to develop these products by leveraging deep customer understanding to combine our unique content and comprehensive data sets with advanced technologies.”

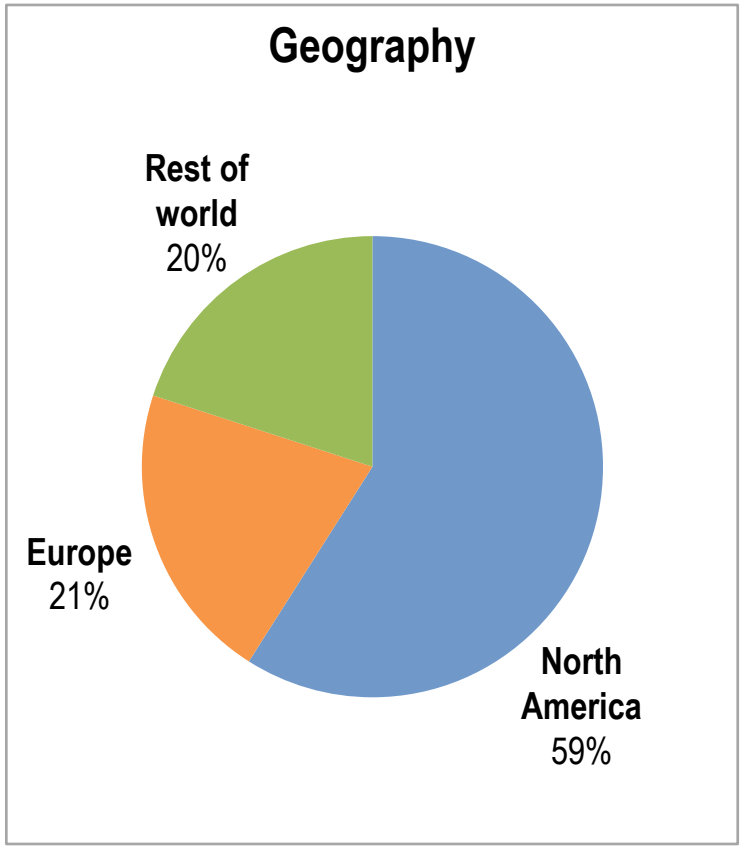
“The ongoing evolution of artificial intelligence is enabling us to add more value to our customers, to develop and launch higher value-add products at a faster pace, and continue to manage cost growth below revenue growth. This evolution has been a key driver of our business for well over a decade, and will remain a key driver of customer value and growth in our business for many years to come.”

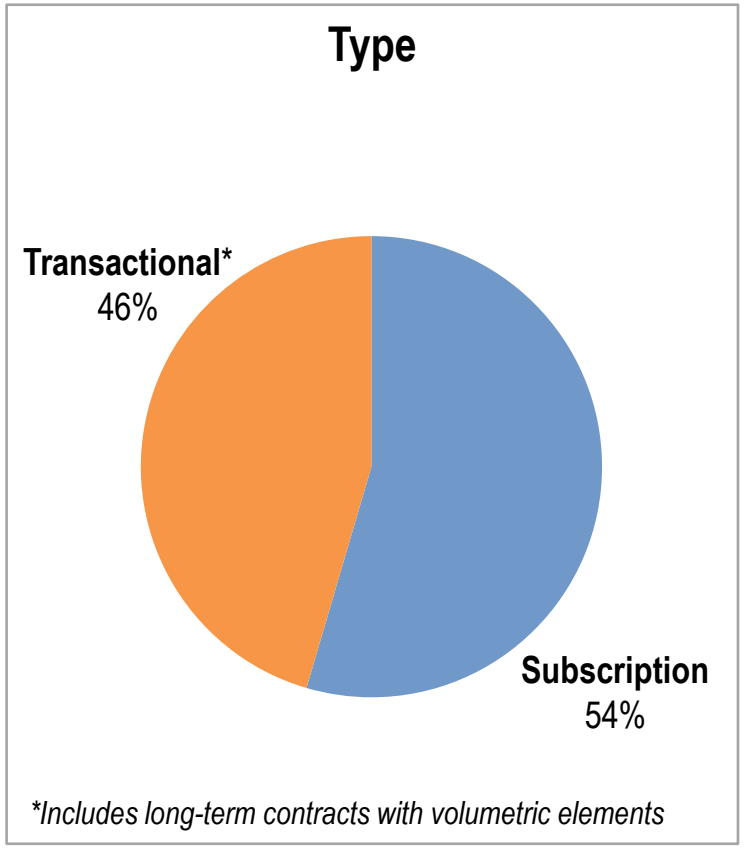
2026 full year outlook

We continue to see positive momentum across the group, and we expect another year of strong underlying growth in revenue and adjusted operating profit, as well as strong growth in adjusted earnings per share on a constant currency basis

RELX H1 2026 revenue by category

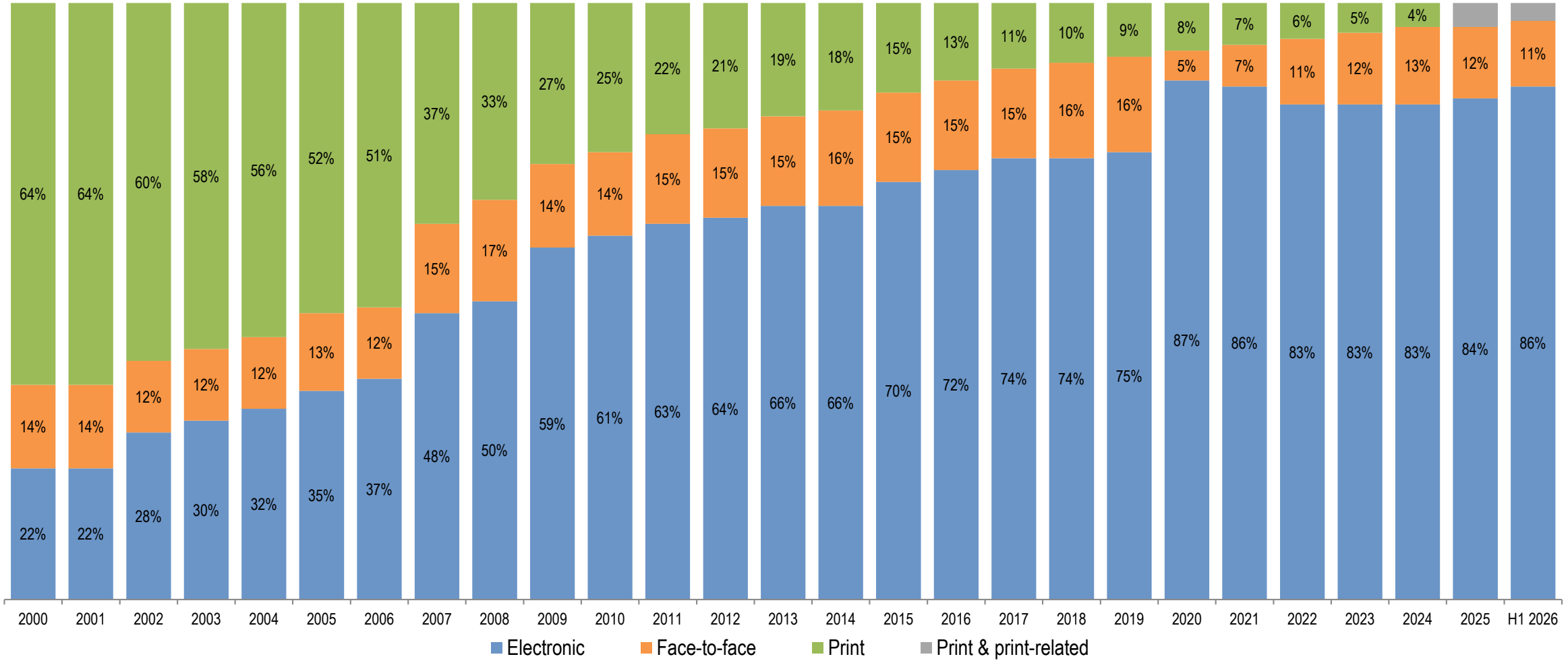






RELX revenue by format

2000-H1 2026:



RELX strategic direction

Strategy

- Develop increasingly sophisticated information-based analytics and decision tools that deliver enhanced value to professional and business customers across market segments
- Primary focus on organic growth, supported by targeted acquisitions

Revenue growth objectives

Risk
- Sustain strong long-term growth profile

STM
- Continue on improving growth trajectory

Legal
- Continue on improving growth trajectory

Exhibitions
- Sustain strong long-term growth profile

Cost growth objective

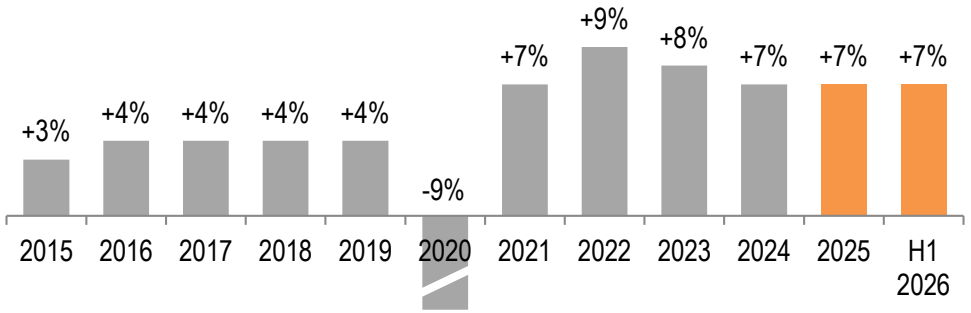
- Underlying cost growth below underlying revenue growth

Outcomes

Better customer outcomes | Higher growth profile | Strong earnings growth | Improving returns | Positive impact on society

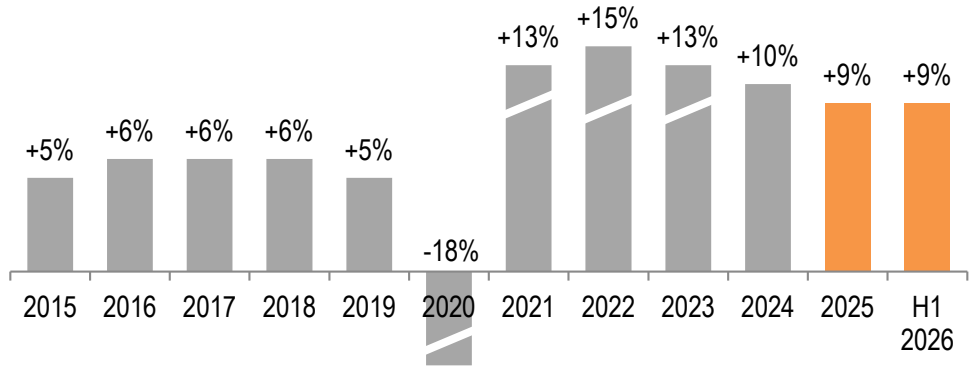
Financial performance

Underlying revenue growth



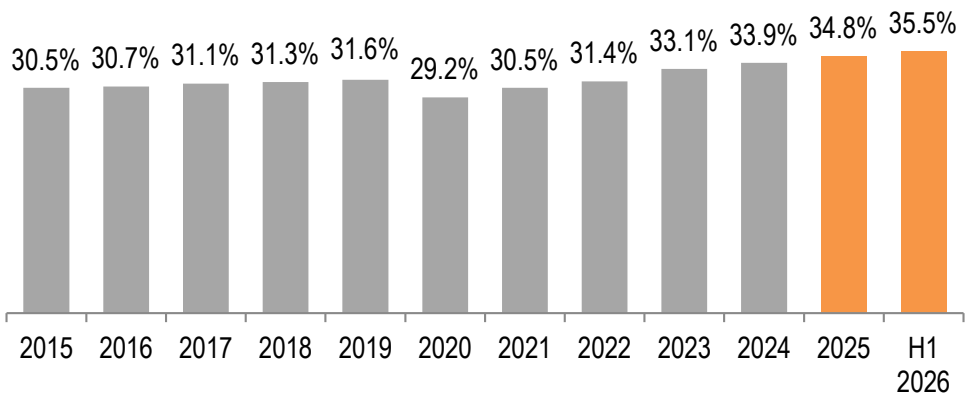
2024 and prior growth includes print & print-related

Underlying adjusted operating profit growth

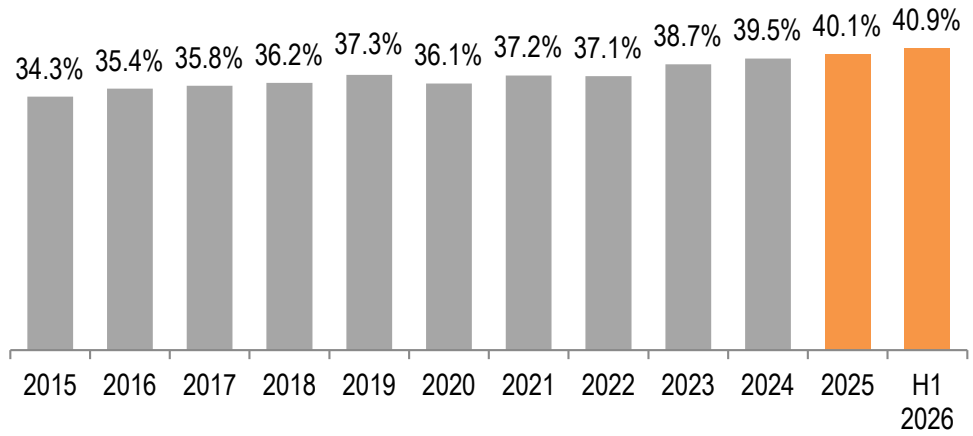


2024 and prior growth includes print & print-related

Adjusted operating margin

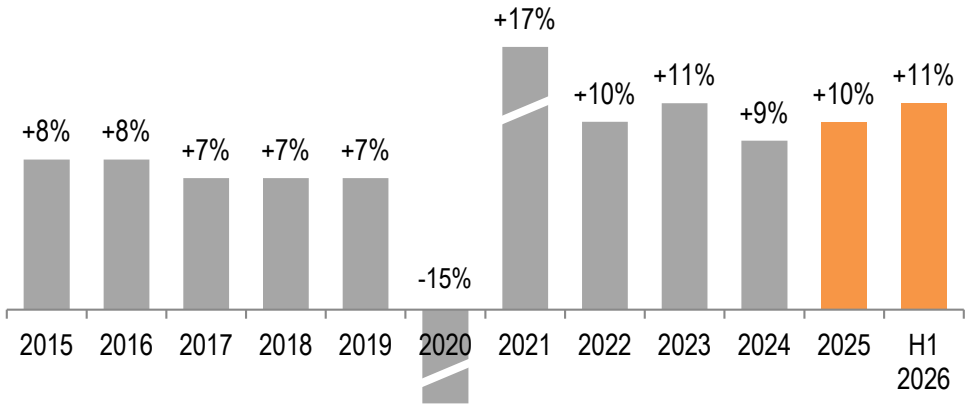


EBITDA margin

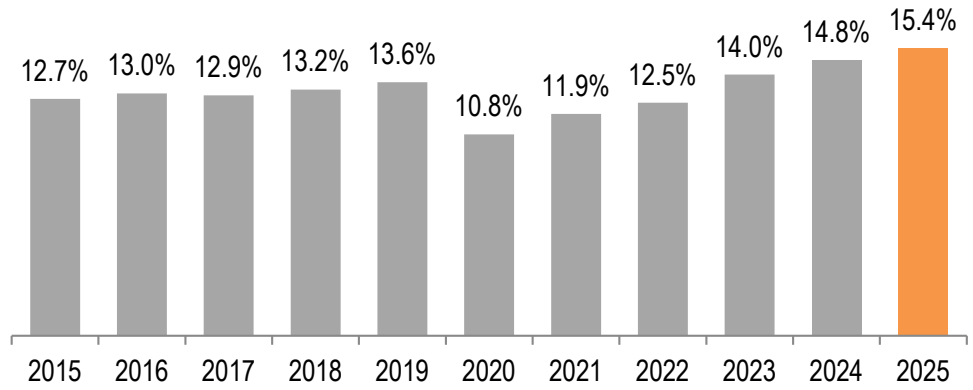


Financial performance

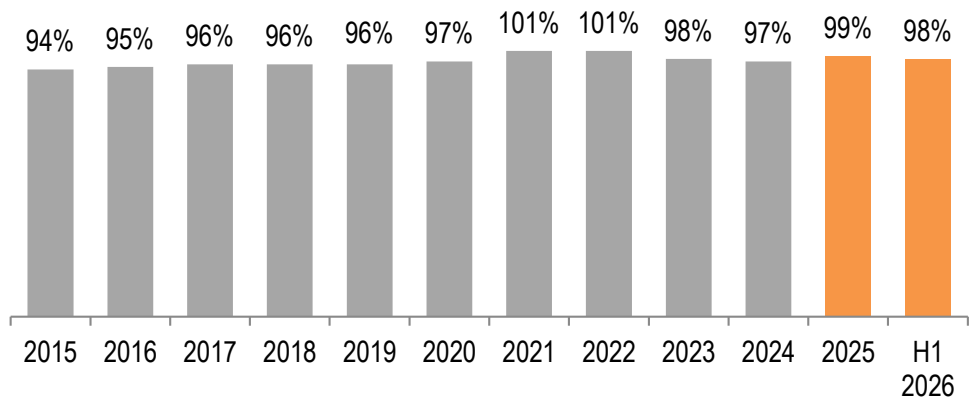
Constant currency adjusted EPS growth



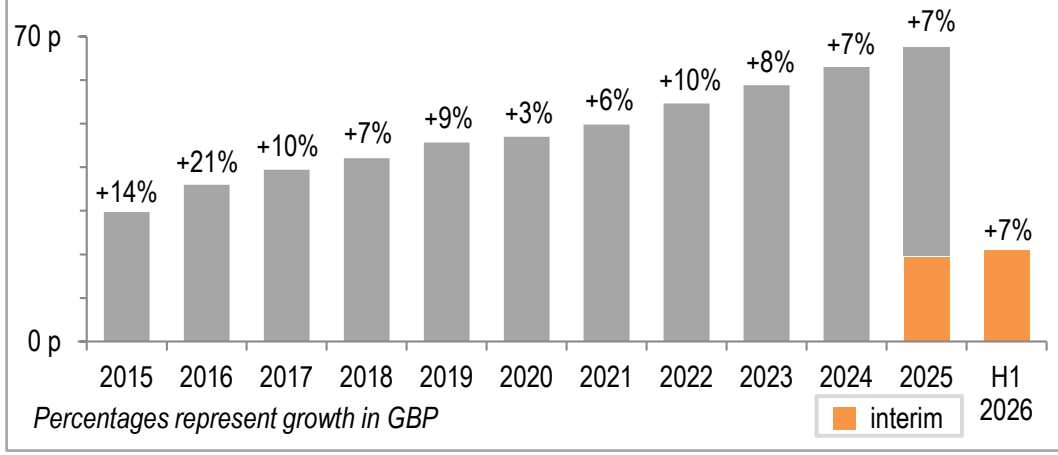
Return on invested capital



Adjusted cash flow conversion

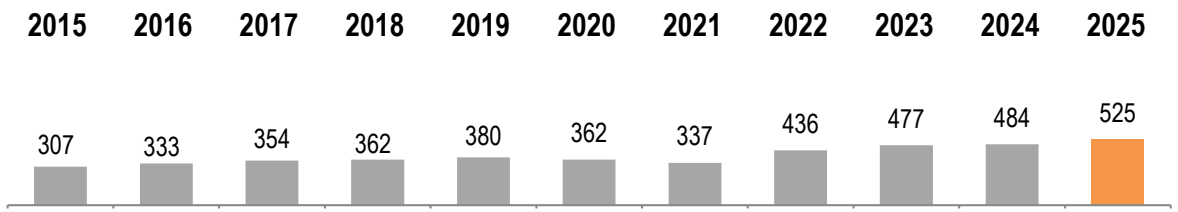
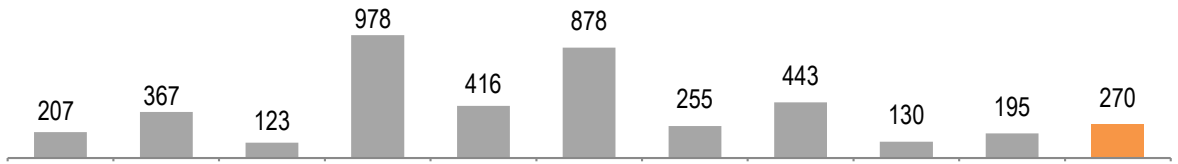
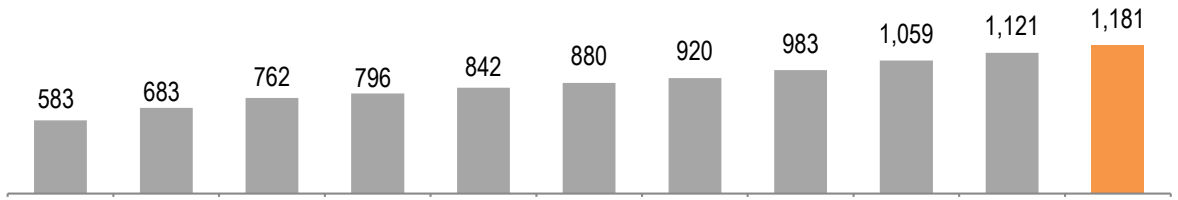
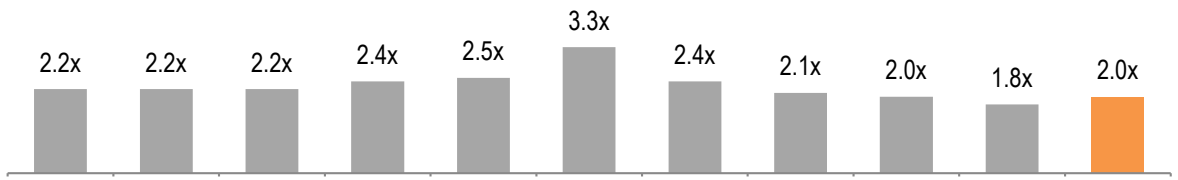
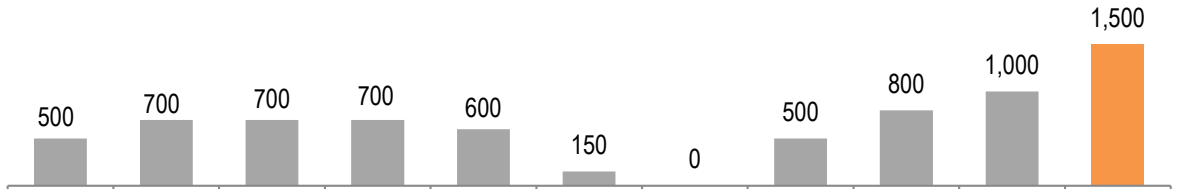


Dividend per share (p)

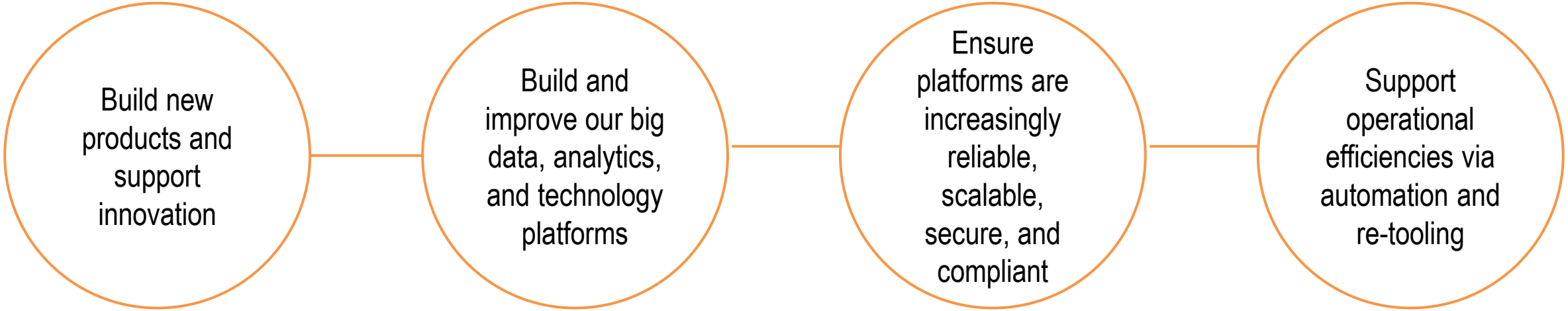


Percentages represent growth in GBP

Uses of cash - priorities

1. **Organic development** Capex (£m)		Average: c 5% of revenue
2. **Portfolio development** Acquisition consideration (£m)		Average: c £400m
3. **Dividends** Total payout (£m)		c 50% of adjusted earnings
4. **Leverage** Net debt / EBITDA		Typical range: 2.0-2.5x
5. **Buybacks** Deployed (£m)		2026: £2.25bn

Technology at RELX



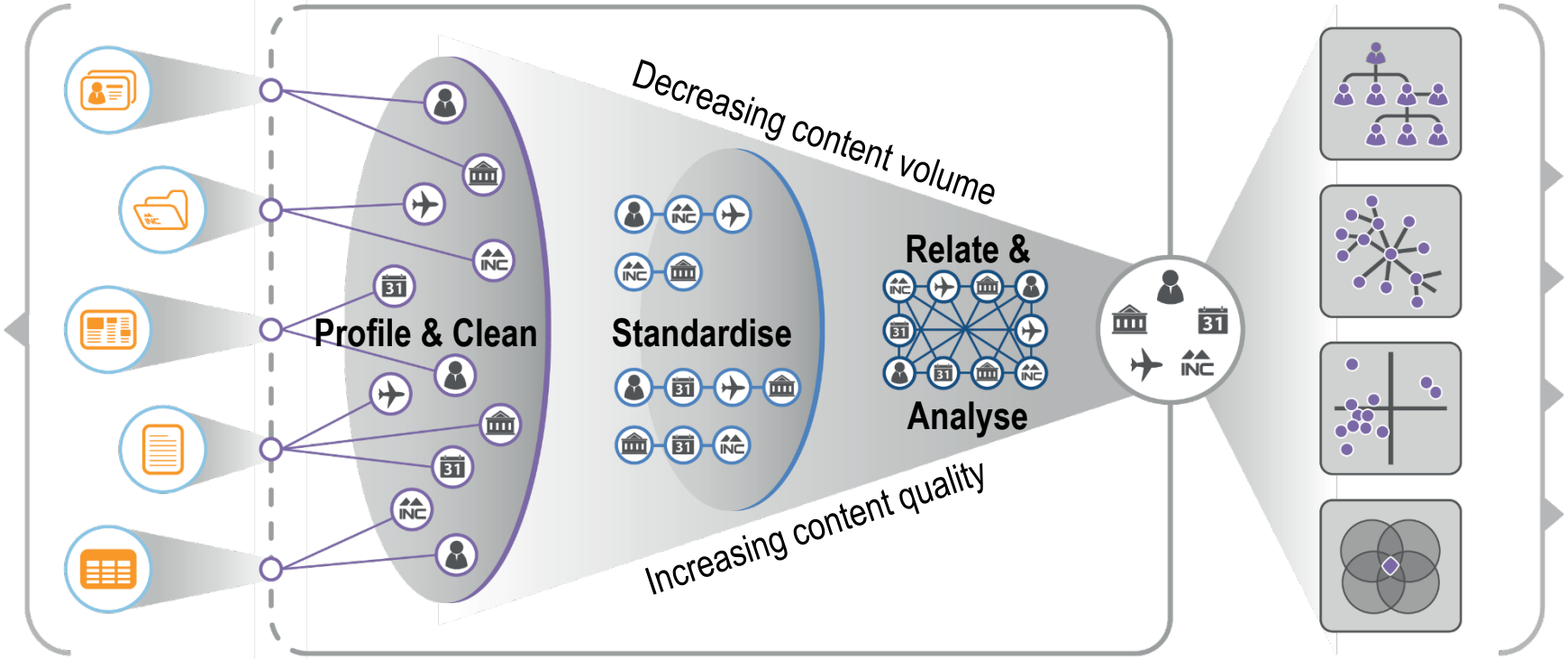
Global Scale

- $2bn RELX annual technology spend
- More than 12,000 technologists at RELX
- 15+ years of experience with big data and AI/ML
- Technology agnostic
- Leverage approaches across RELX

Extractive AI at RELX

Data Sources

- Public records
- Contributory
- Digital identities
- Machine generated
- Licensed
- Proprietary



Delivery method

- Machine to machine
- Machine to human
- Agent to agent
- Agent to human
- Real-time and batch services

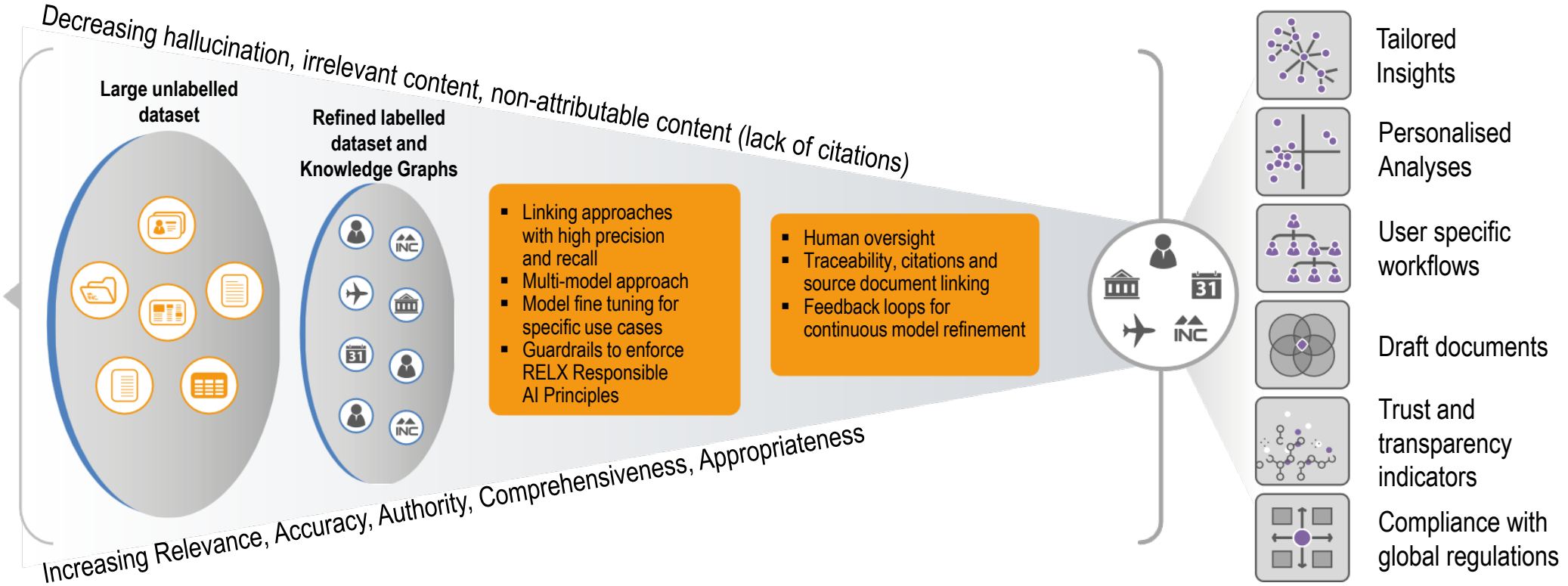
Unstructured and structured content	Big data platforms	Analysis applications	Customer single point of execution
• High-quality data from a wide array of sources in multiple formats • >130bn transactions analysed annually • >105m scientific publication records • >207bn legal and news documents and records	• Grid computing with low-cost servers • Linking algorithms that generate high precision and recall • Machine learning algorithms to cluster, link and learn from the data • High speed data ingestion, recall, and processing • Rapid development cycles • Platforms to facilitate AI/ML	• Proprietary algorithms • Predictive modelling • Machine learning and artificial intelligence	• Modular product suites • Flexible delivery platforms

Generative AI at RELX

Authoritative Content Grounding | **Generation, Expert Oversight and Validation** | **Trusted Customer Solutions**

Data Sources

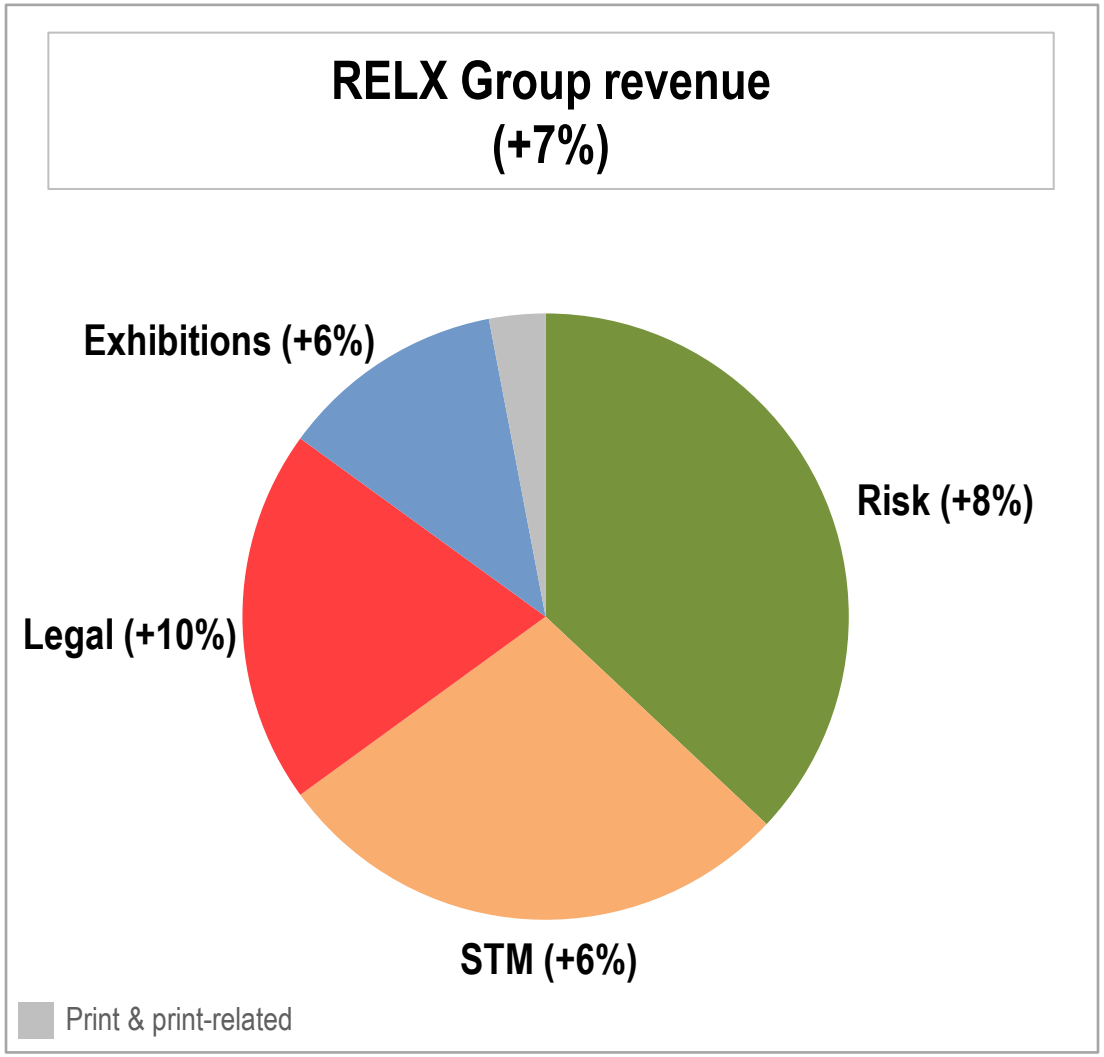
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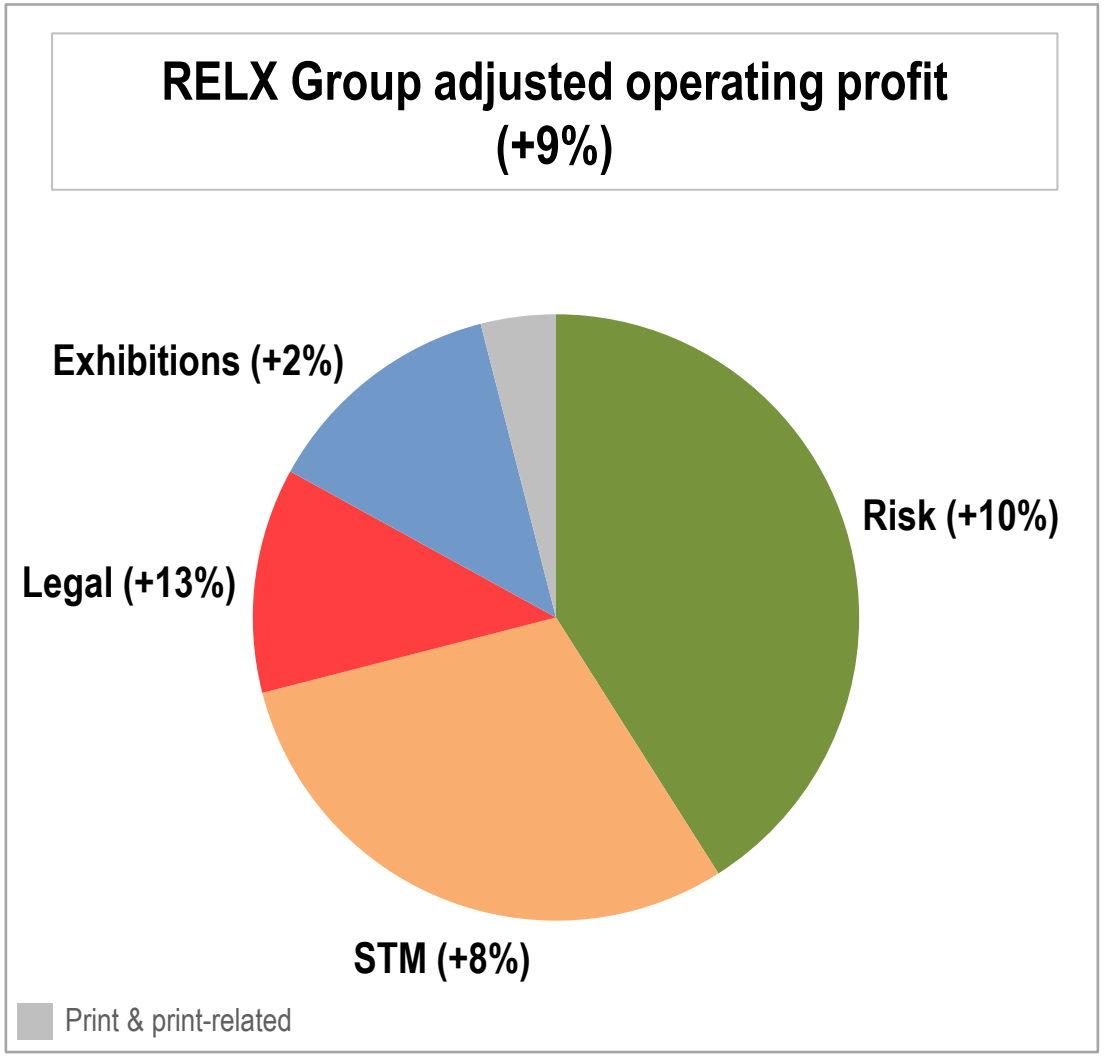


RELX revenue by segment

		market position	2025 revenue £m	2025 adjusted operating profit £m
Risk	Provides customers with information-based analytics and decision tools that combine public, licensed, contributory and proprietary data with advanced technology and algorithms to assist them in evaluating and predicting risk and enhancing operational efficiency	Key verticals #1	3,485	1,305
STM	Helps advance science and healthcare by combining high-quality, trusted scientific and medical information and data sets with innovative technologies to deliver critical insights that support better outcomes	Global #1	2,714	1,035
Legal	Helps its customers improve decision-making, achieve better outcomes and increase productivity by providing tools that combine legal, regulatory and business information with powerful analytics	US #2 Outside US #1 or #2	1,806	415
Exhibitions	Combines industry expertise, digital tools, and data to help customers connect in-person and online, discover new markets, source products, generate leads and transact	Global #2	1,186	410

RELX H1 2026 revenue and adjusted operating profit by segment

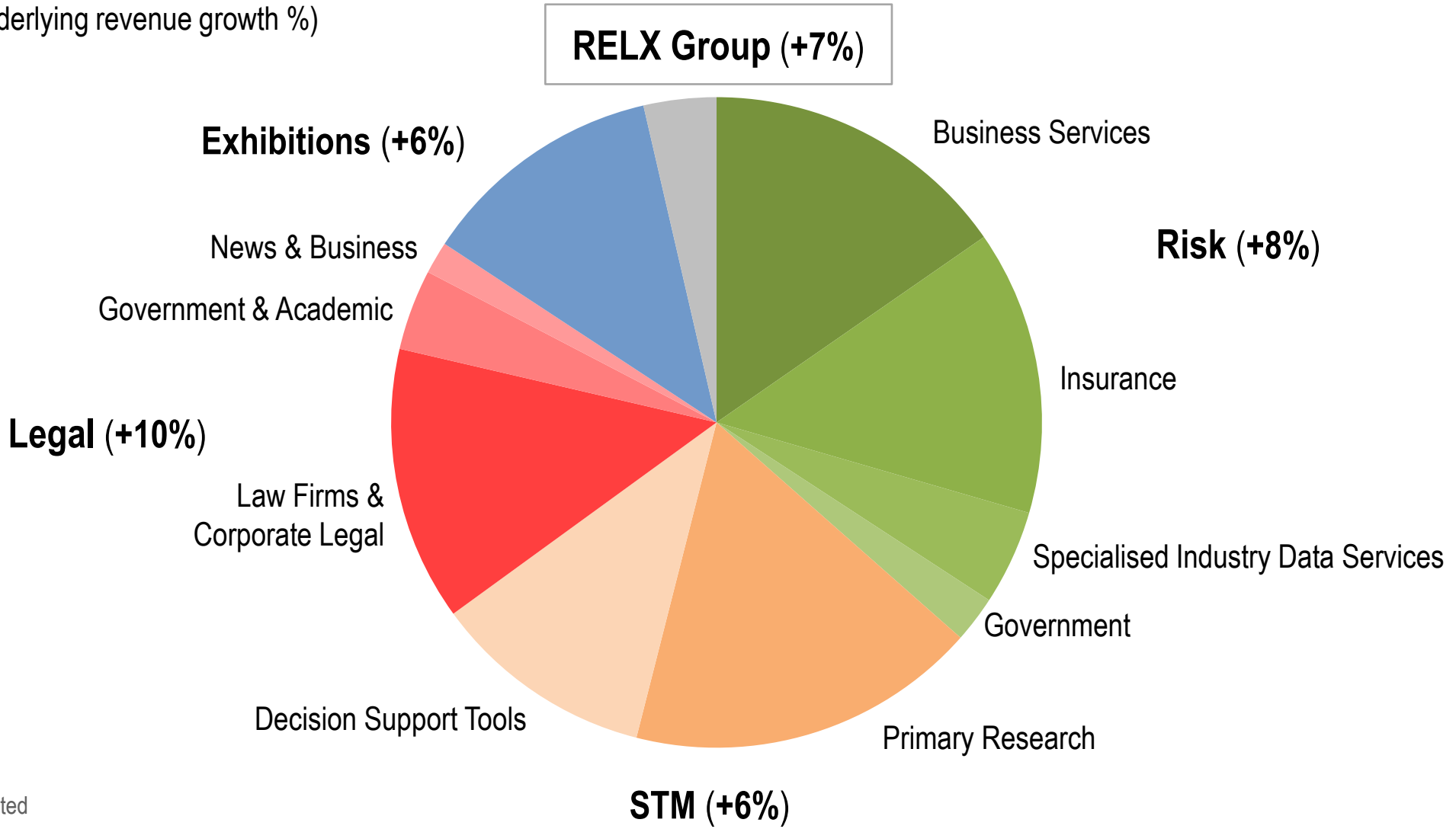




Percentages represent underlying growth

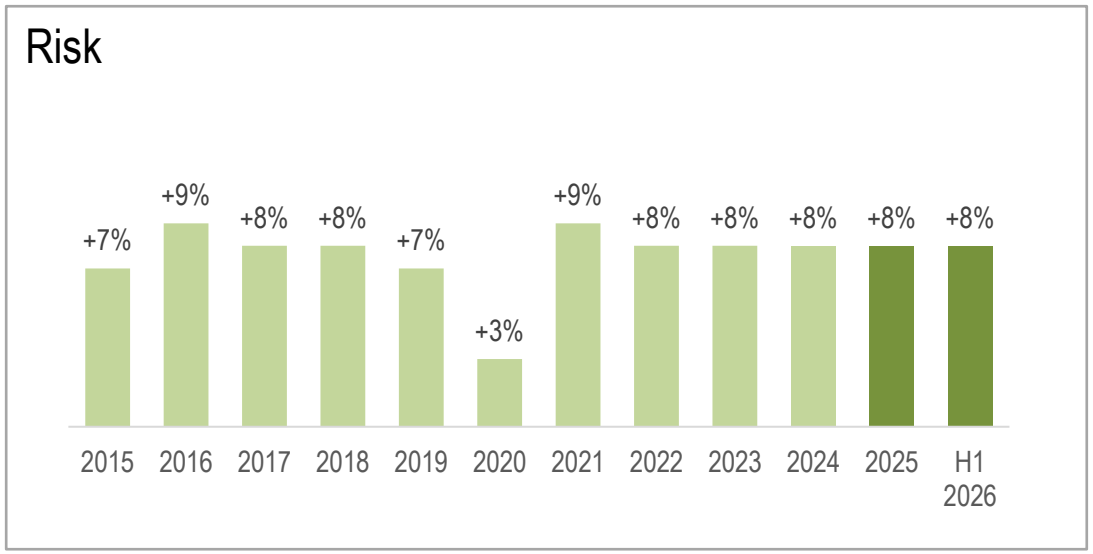
RELX revenue by segment

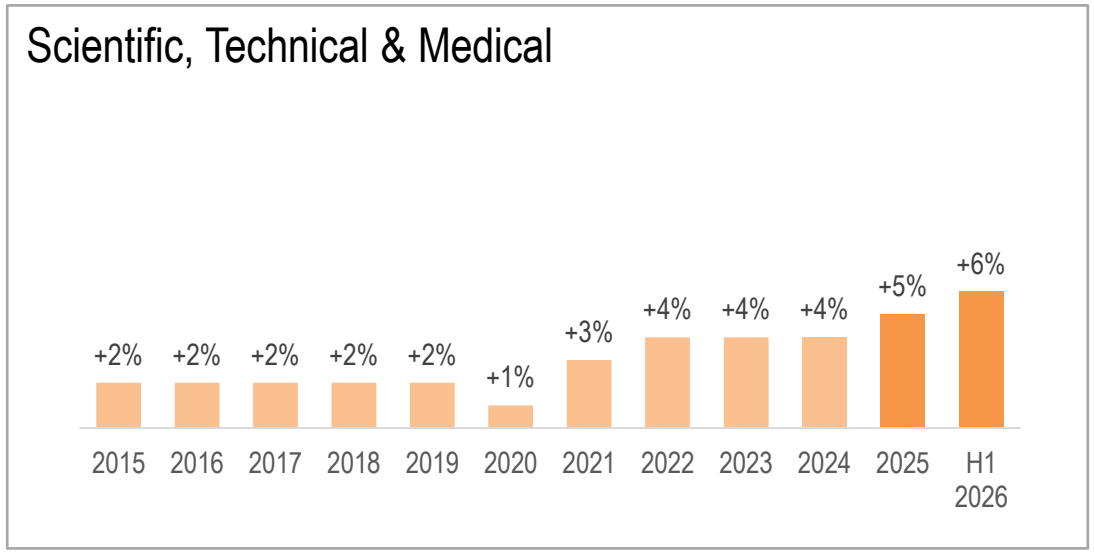
(H1 2026 underlying revenue growth %)

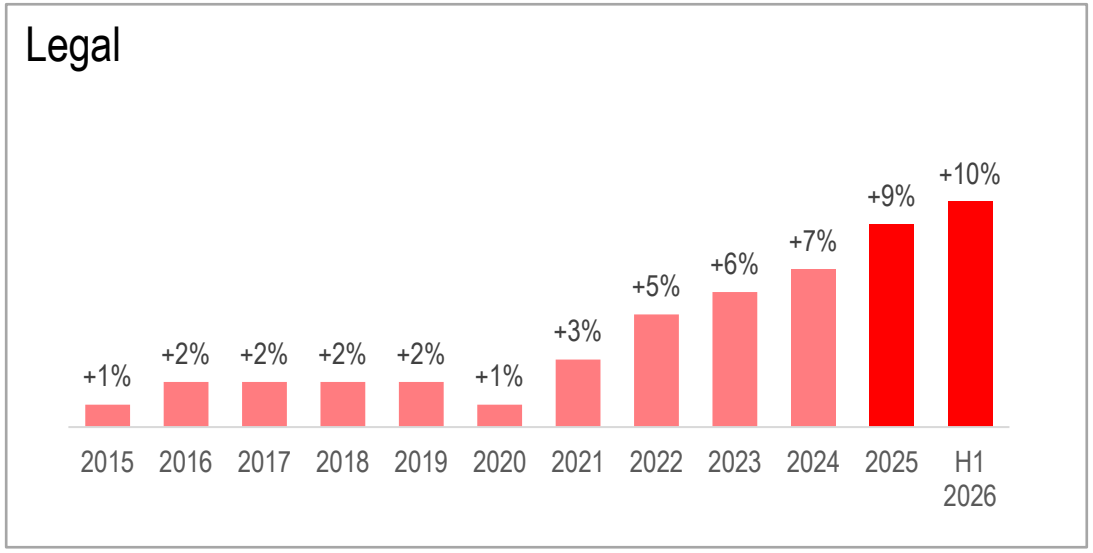


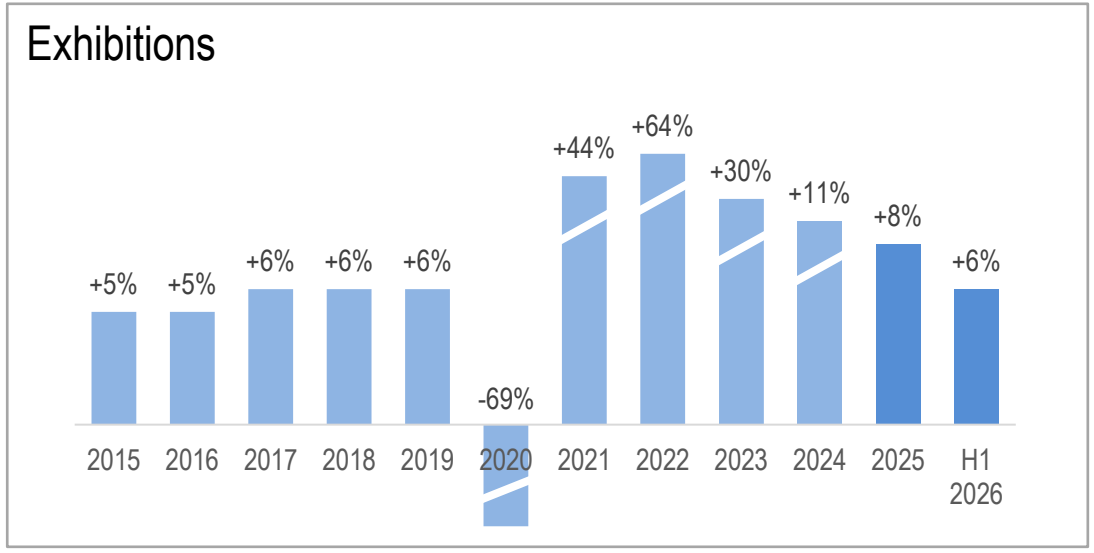
Pro forma last 12 month revenues for June 2026 portfolio

RELX underlying revenue growth by segment









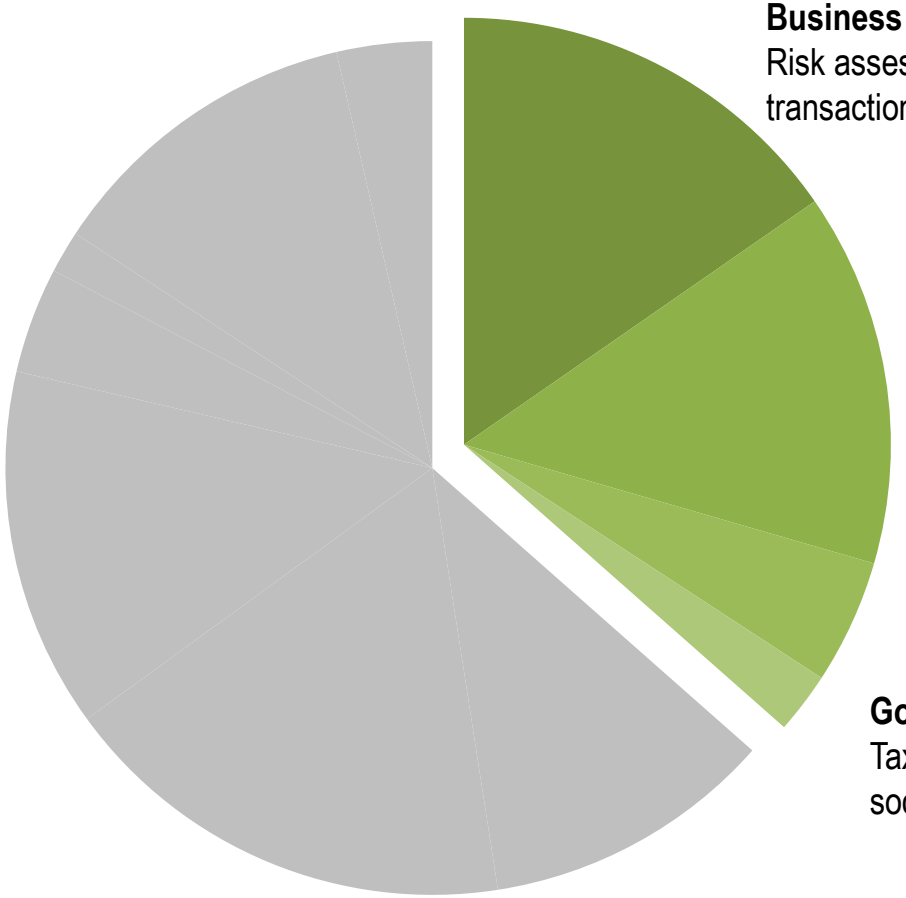
2024 and prior growth includes print & print-related

Risk

Provides customers with information-based analytics and decision tools that combine public, licensed, contributory and proprietary data with advanced technology and algorithms to assist them in evaluating and predicting risk and enhancing operational efficiency

Risk: revenue by segment

H1 2026 revenue £1,810m



Business Services
Risk assessment of individuals, digital devices and transactions to help prevent fraud and financial crime

Insurance
Risk assessment tools for insurance underwriting, pricing, and claims processing

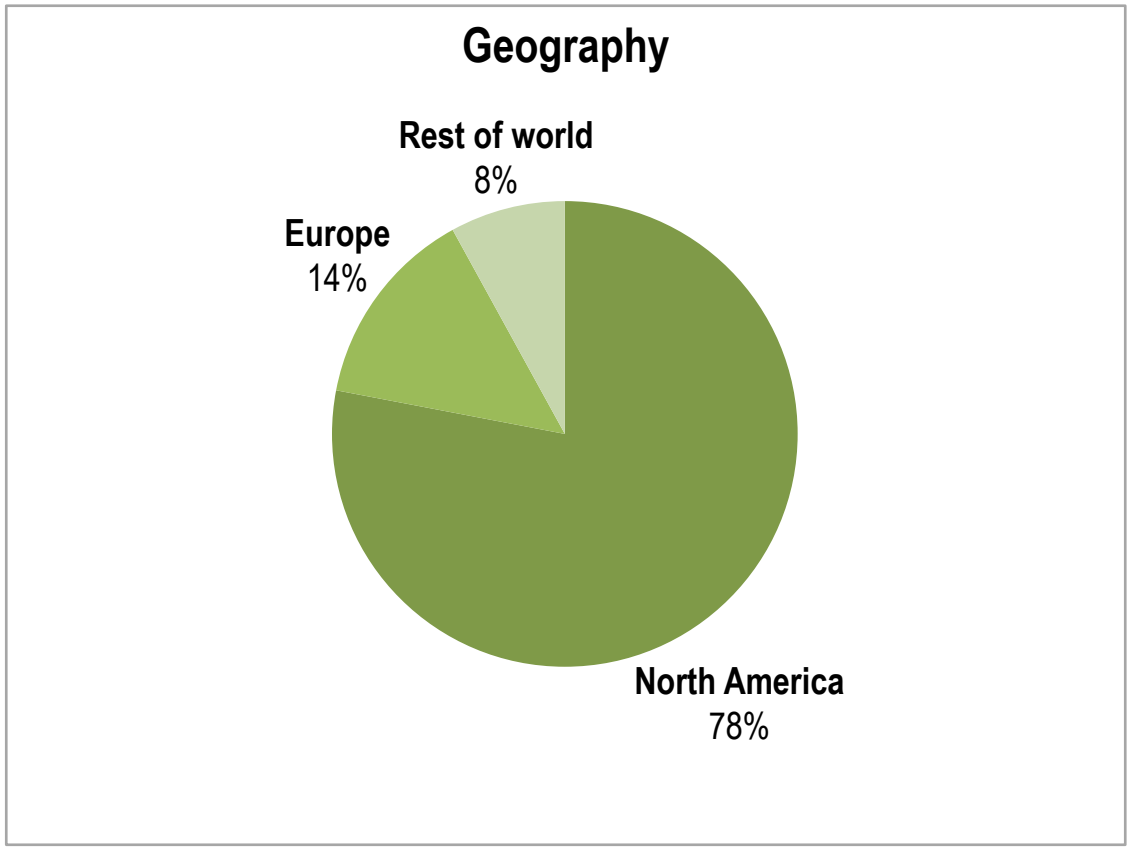
Specialised Industry Data Services
Commodity intelligence, aviation, etc

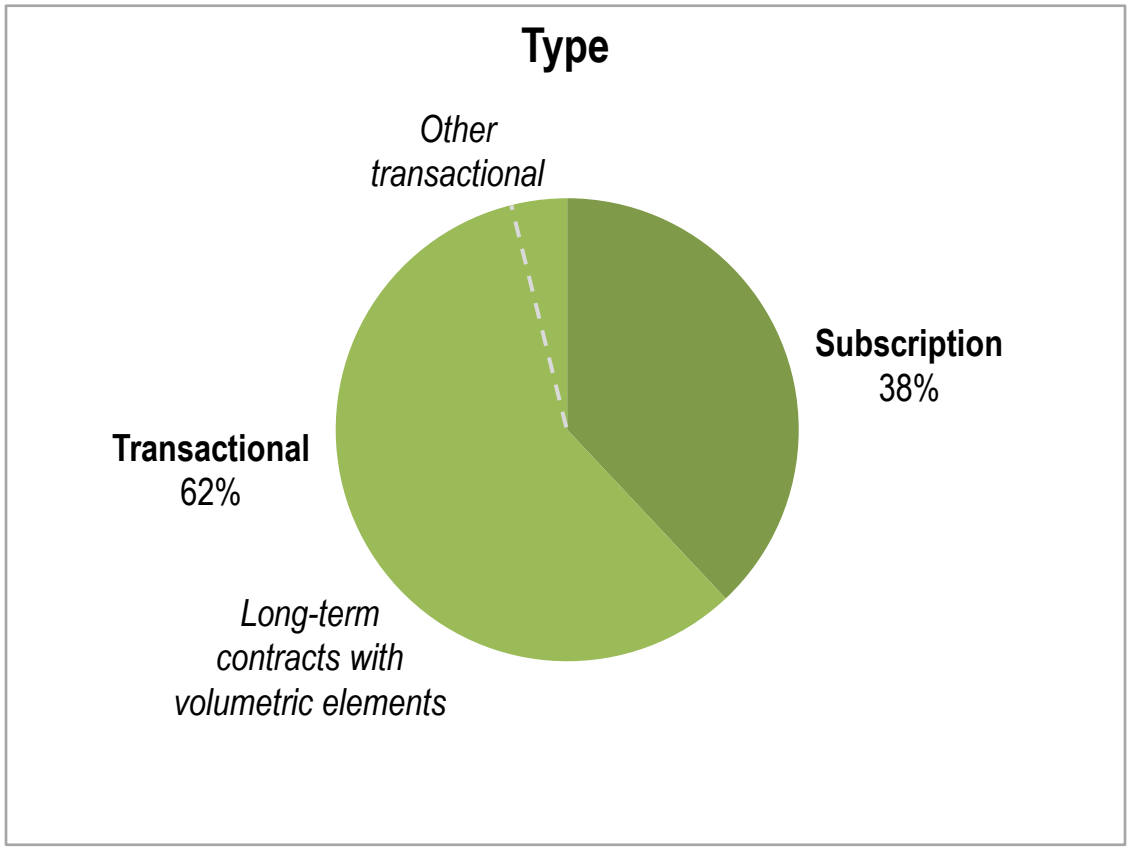
Government
Tax and identity fraud prevention, enabling access to social benefits, disaster relief, crime prevention

Pro forma last 12 month revenues for June 2026 portfolio

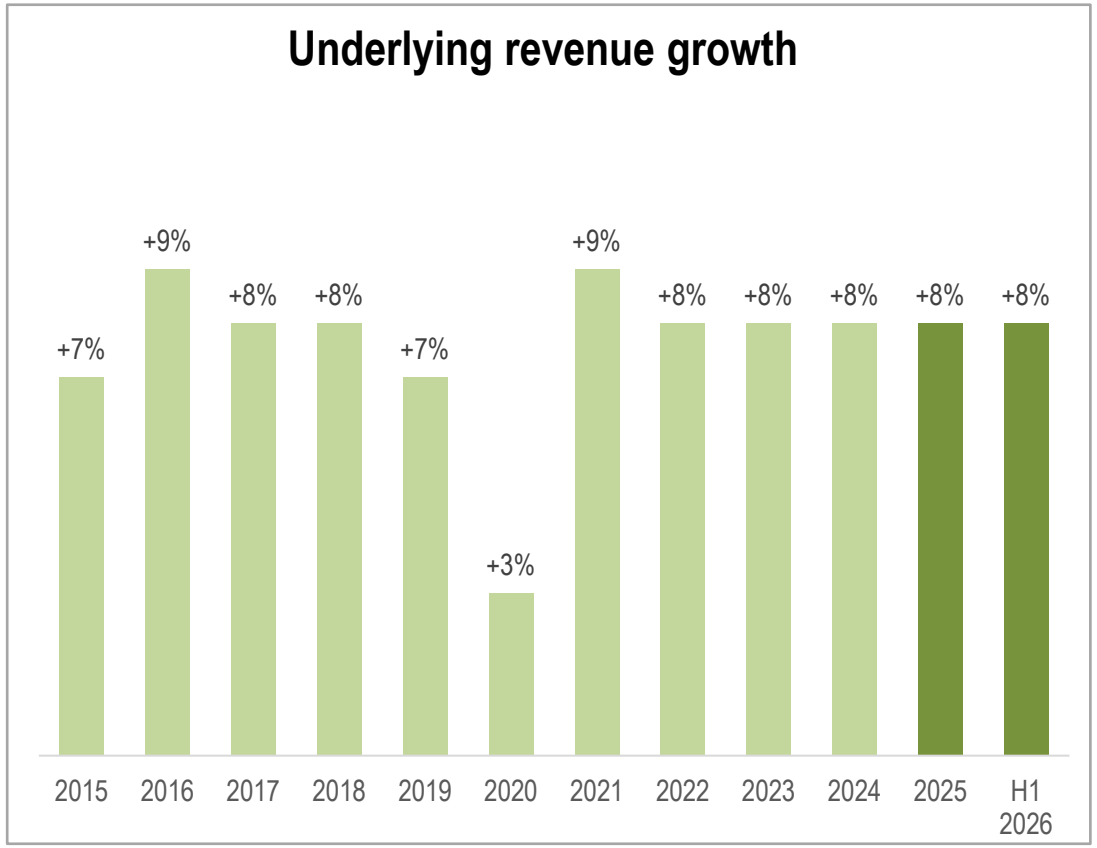
Risk

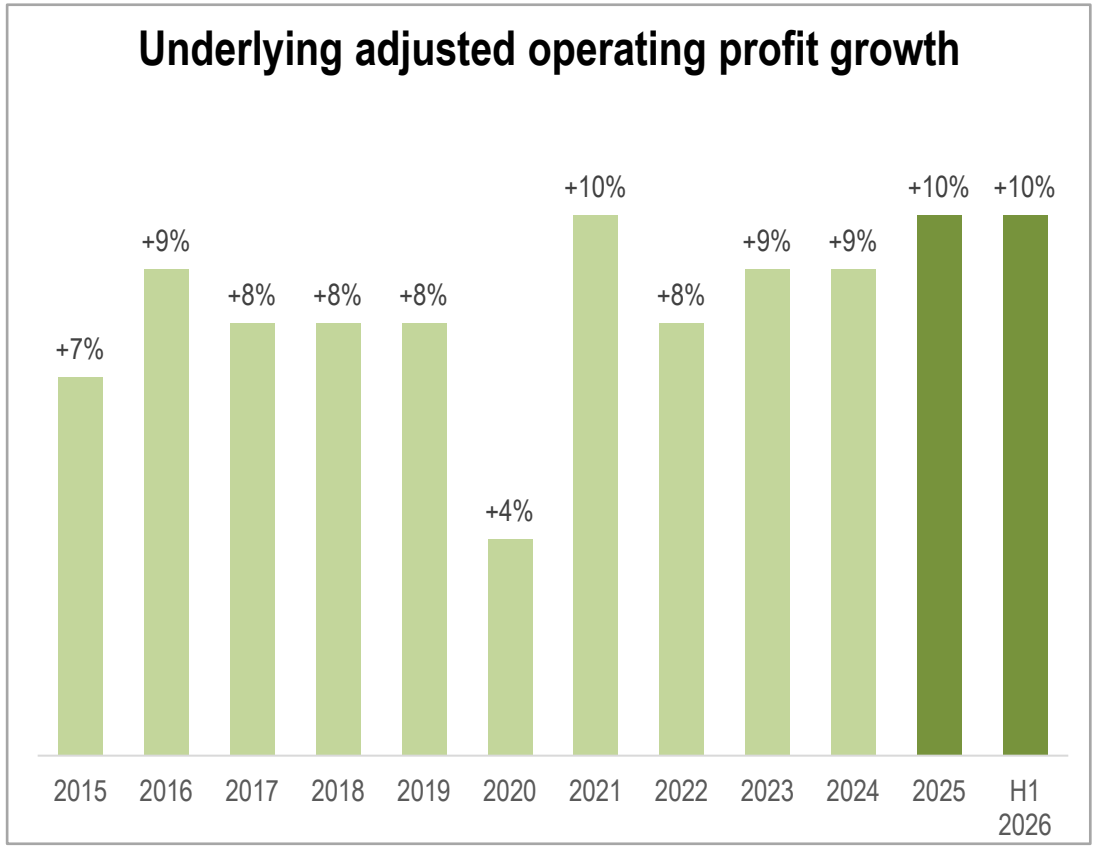
H1 2026 revenue £1,810m





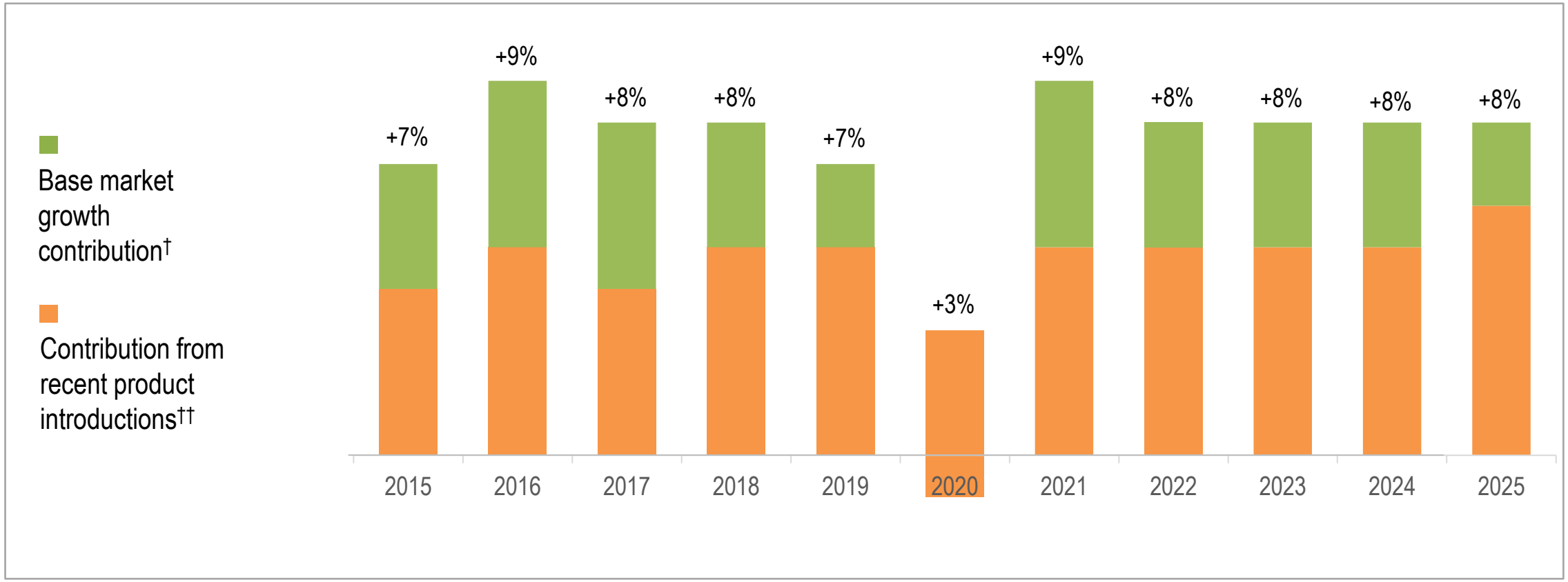
Risk
Underlying growth rates





2024 and prior growth includes print & print-related

Risk: underlying revenue growth



Adjusted operating margin	35.9%	36.0%	36.6%	36.7%	36.8%	37.0%	37.0%	37.1%	37.2%	37.0%*	37.4%

† *Products more than 5 years old*
†† *Products less than 5 years old*
* *2024 results restated to reflect business area reporting changes*

Our four key capabilities driving organic innovation engine



1. Deep customer understanding

- Extensive industry expertise
- Long customer relationships
- Deep integration into critical workflows
- Compliance expertise and trust



2. Leading scale data assets

- 25+ contributory and proprietary databases
- Tens of billions of public records
- Tens of thousands of sources
- Decades of history
- Strong network effects
- High regulatory requirements



3. Advanced linking and analytics

- Long history of advanced data science and AI usage
- 1,000+ proprietary models to turn data into insights
- Continued evolution and refinement to drive high precision, recall, and accuracy



4. Powerful technology in global platforms

- Single point of execution
- Technology agnostic approach
- 90%+ machine-to-machine delivery at the point of decision-making

We have a long history with Big Data, Machine Learning, and Artificial Intelligence across Risk

2000

Risk Big Data platform (**HPCC**) gave us a head start in handling large-scale problems

Risk products powered by **LexID,** an early implementation of a semi-supervised **ML algorithm**

2010

External presentation about Big Data. **Open-sourced** our Big Data platform to invite contributions and increase pace of innovation

External presentation about **AI/ML approach** to help build better products, and make modellers and data scientists more productive

2020

External presentation about Risk's **multi-algorithm AI approach** to solve risk problems, leading to better decisioning

External presentation about **integrated AI approach,** including **initial use cases leveraging GenAI**

2030

Embedding **GenAI and Agentic tools** across product lifecycle, to improve speed, accuracy while enhancing security and compliance posture

Continually assess & deploy new technologies

Risk's technology platform enables agile innovation at scale

Applications and Product Layer

Core intellectual property including data model foundations, analytic models, and secure product delivery

Enables robust entity resolution, knowledge graphs, self-service analytics, development efficiency, and fast processing speeds

Abstraction Layer

(for control, flexibility, and trusted AI infrastructure)

Proprietary layer that standardises access to 3rd party AI/ML tools to develop data products faster

Enables agility, extreme reuse, vendor neutrality, and adherence to responsible AI that our customers expect of us

Infrastructure Layer

Underlying infrastructure that leverages 3rd party tooling for servers, networking, storage, databases, and AI capabilities

Vendors include cloud providers, managed databases, and LLMs

Risk's trusted AI Infrastructure is foundational to our AI-based products

Applications and Product Layer

Select examples of recent advancements

Omega AI: AI-powered data engineering

Entity Database: Unified data assets



Proprietary Omega AI enabling:
- Improved data processing speed
- Increased development efficiency
- Fast, accurate data transformation
- Automated data mapping of fields
- Anomaly detection and correction

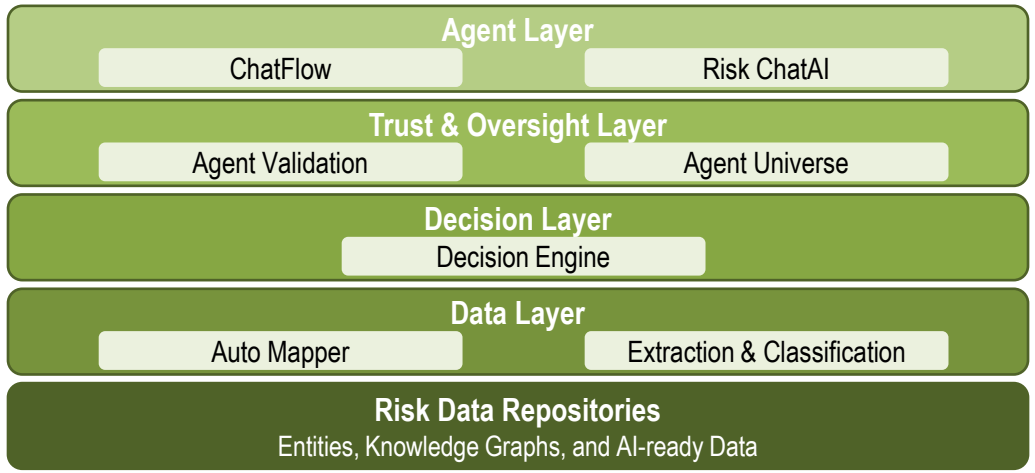
Proprietary Entity Database enabling:
- Trusted, comprehensive data repository
- Self-service analytics & efficient product delivery
- Consistency of data access
- Secure data delivery to products
- Standard APIs

Abstraction Layer

(for control, flexibility, and trusted AI infrastructure)

Select examples of recent advancements

Trusted AI infrastructure: Defensibility, transparency, and determinism on top of AI



Our solutions help customers solve daily business challenges

Segment	Fraud & Identity	Financial Crime Compliance	Credit, Business Risk, Payments, and Other
Solutions	• Protect consumer identities • Prevent account takeover • Reduce friction for legitimate users	• Protect customers from crime • Uncover crime risk through account and transaction screening	• Enhance understanding of risk and creditworthiness • Enable consumers and businesses to access credit and other services
Position	#1 US physical identity data #1 Global digital identity data	#1 Global financial crime screening volume	#1 US alternative credit data

Our solutions help customers address those challenges, establishing trust during their consumer interactions

Consumer Account Lifecycle



Our solutions enable critical decision-making…

- Prioritise leads
- Determine credit risk

- Monitor fraud and account risks
- Stop fraud attacks
- Verify identities
- Detect financial crime risk

- Monitor fraud and account risks
- Identify ownership and criminal activity

- Monitor fraud and account risks
- Facilitate ease of payments
- Meet compliance requirements

- Identify bankruptcies
- Improve collection efforts

…and increase trust and confidence for our customers as they interact with consumers

More confident decisions

Less consumer friction

Greater operational efficiency

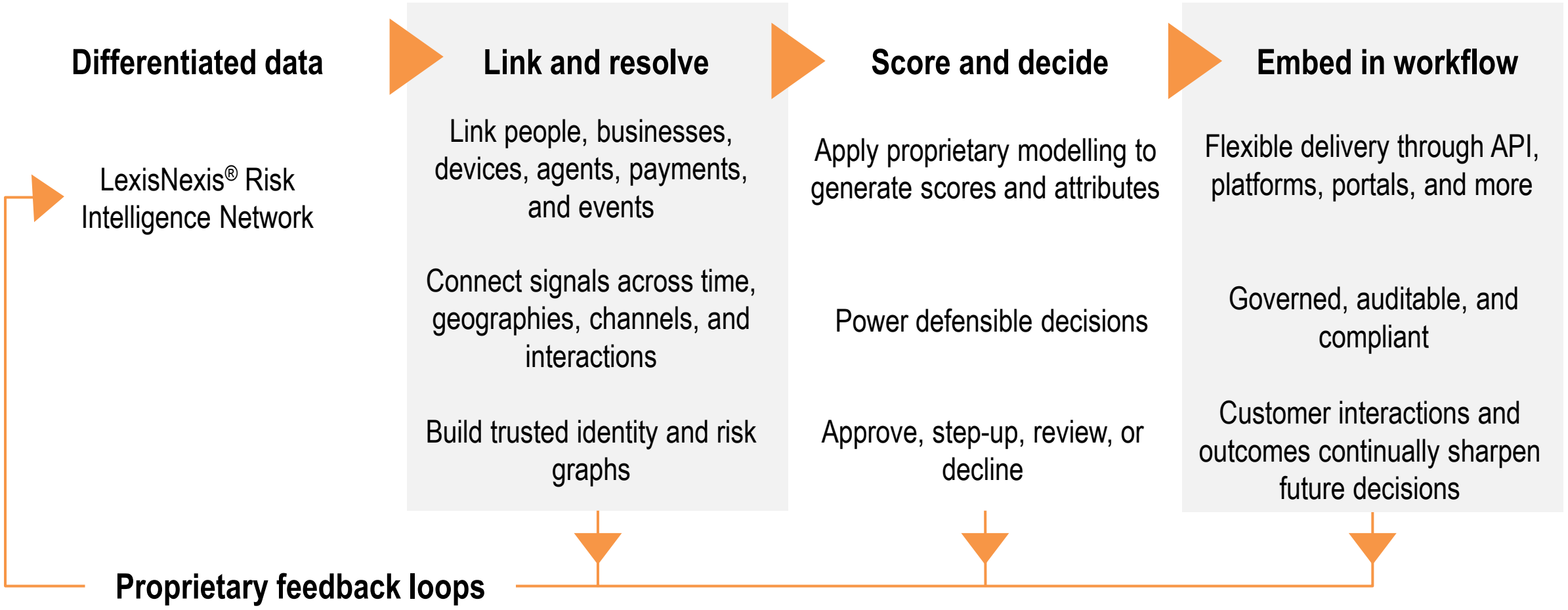
Four data types contribute to the Risk Intelligence Network

LexisNexis® Risk Intelligence Network

	Foundational sources		Proprietary network-driven sources	
	Public records	Licensed content	Contributory data	Derived data
Definition	Identity records continually refreshed • Name/address history • Property ownership	Licensed data used in regulated contexts • Credit header • Business reports	Customer-contributed events and outcomes • Confirmed fraud flags • Account information	Proprietary linkages, scores, models, and attributes
Value	Longitudinal data that anchors identities and assets	Adds breadth and context where quality and data rights matter	Continuous reinforcement loop where outcomes improve future decisions	Adds new risk signals
Our strengths	• Decades of records • Stewardship, normalisation, and governance • Compliance and regulatory expertise	• Thousands of different sources • Rights-managed access • Record of trust and compliance	• Trillions of transactions • Deep customer integrations • Reinforcement loop	• Billions of risk scores, attributes • Patented analytics • Explainable outputs

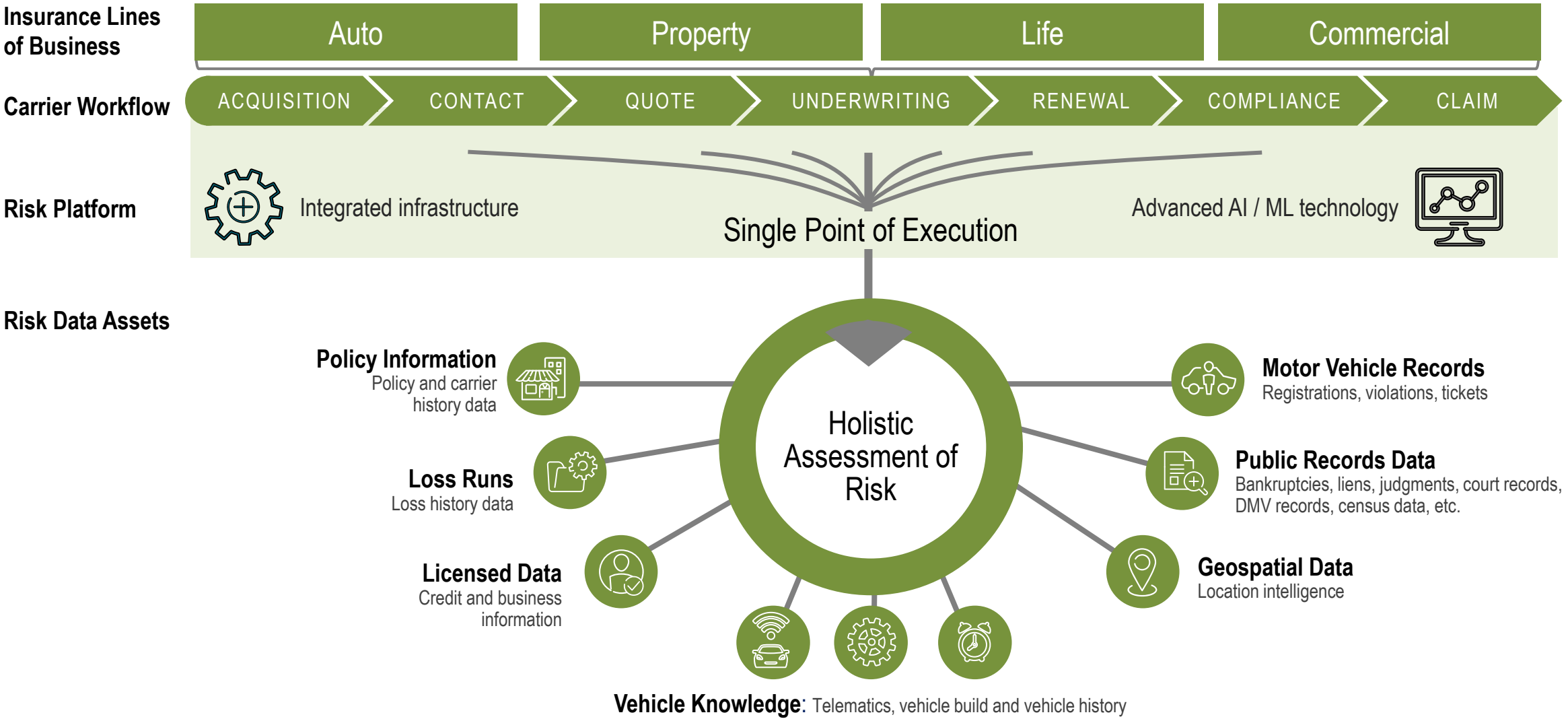
+ = **Improved fraud detection and consumer protection**

We turn differentiated data into embedded decisions, where every interaction sharpens our network



Underpinned by **deep understanding** of **evolving customer needs, workflows, and regulatory environment**

Insurance solutions enable real-time decisions across the carrier workflow



US Auto Insurance: Innovation-driven growth

Insurance Customer Workflow

ACQUISITION → CONTACT → QUOTE → UNDERWRITING → RENEWAL → COMPLIANCE → CLAIM

Extend across workflow | **Core business** | **Extend across workflow**

	Extend across workflow	Core business		Extend across workflow	
Use cases	**Help carriers acquire and retain profitable consumers**	**Enable carriers to accurately assess the risk of a new or existing consumer and ensure the risk is priced appropriately**		**Optimize compliance reporting**	**Automate claims process**
Example products	• Insurance Prescreen • Identity Access Management • InstantID • Auto Data Prefill • ID Compass • Active Insights – Shopping • Insurance Market Insights (IMI) - Shopping (Demand Meter)	• CLUE Auto *(Comprehensive Loss Underwriting Exchange)* • Solutions at Quote • Driver Discovery • National Credit File • InsurView • Driving Behavior 360 • Telematics OnDemand • Vehicle History • Flyreel For Auto U/W	• Motor Vehicle Records / DRV • National Violation Search • Current Carrier • Vehicle Build • CLUE Auto Damage 360 • Violation Intelligence • CLUE @ 1st Renewal • Driver Discovery @ renewal	• CLUE @ 1st Renewal • ALIRtS • FIRSt • InsurQuote • Bridger Insights XG • LexID	• Claims Datafill • Carrier Discovery • Carrier ID • Police Records • Claims Compass • VINsights • Claims Clarity • Police Records Insights • IMI – Claims • Claims Retrospect • Flyreel for Claims

Extracted from Risk Insurance Investor Seminar on 9 November 2023; updated July 2026

Adjacencies: Extension into attractive adjacent sectors

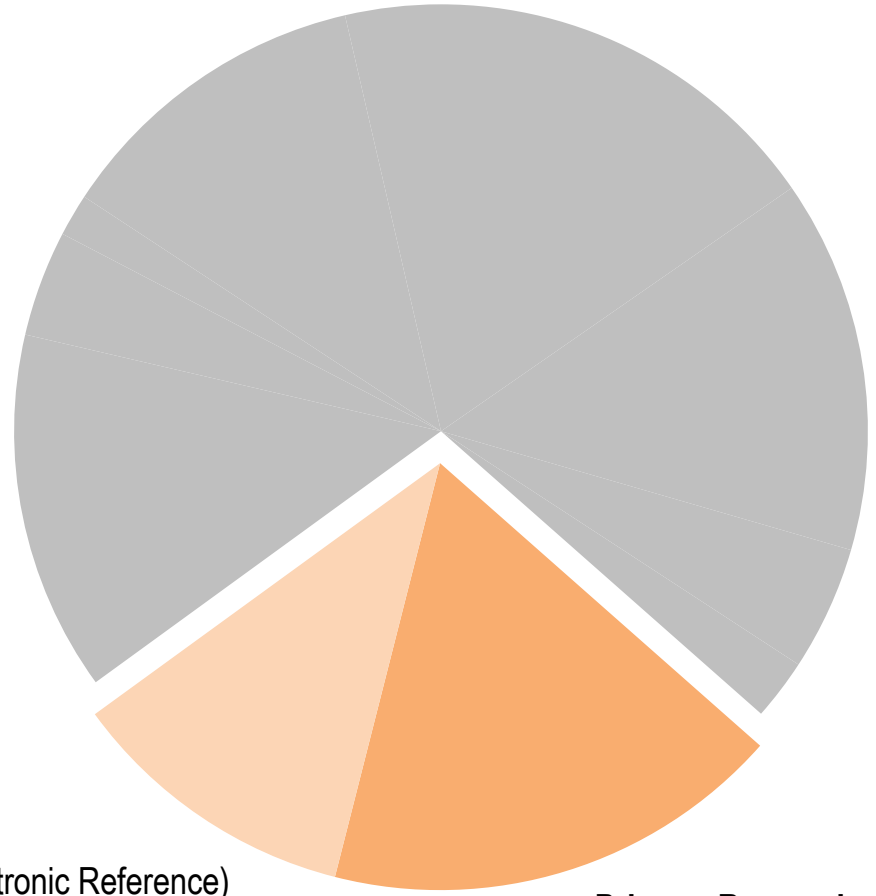
	US Property	US Commercial	US Life	International
Carrier challenges	• Challenging and costly to acquire holistic data on property risks • Profitability challenges from heightened claims severity and manual processes	• Limited access to accurate and current business data • High customer friction due to repetitive, manual data collection	• Long underwriting timelines, leading to low completion rates • Highly manual processes to access health data for underwriting	• UK carriers experiencing high claim losses and increasing shopping activity • Pricing discretion regulations in China now enable carriers to seek additional risk attributes for risk assessment
Use cases	• Enable carriers to accurately assess the risk of a new or existing consumer • Automate and streamline manual processes • Help carriers acquire and retain profitable customers • Support meeting compliance requirements			
Example products	• Property Data Prefill • CLUE Property • Rooftop • Flyreel • Smart Selection • Location Intelligence (Home)	• Driving Risk Violation with Court Records • Driver Attract • Business Owner Attract • CLUE Commercial Auto • Commercial Data Prefill • Current Carrier Commercial Auto • Flyreel for Commercial • Commercial Location Intelligence • Active Insights at Renewal	• Life Risk Classifier • Unclaimed Property • MVR/DRV • ID Compass • Health Intelligence • Medical Insights • Life Smart Path	• Quote Intelligence • Policy Insights • Vehicle Build • New Energy Vehicle Score • Thatcham Research Vehicle Risk Rating • Telematics Scoring • Intelligent Quoting (China)

Scientific, Technical & Medical

Helps advance science and healthcare by combining high-quality, trusted scientific and medical information and data sets with innovative technologies to deliver critical insights that support better outcomes

Scientific, Technical & Medical: revenue by segment

H1 2026 revenue £1,370m



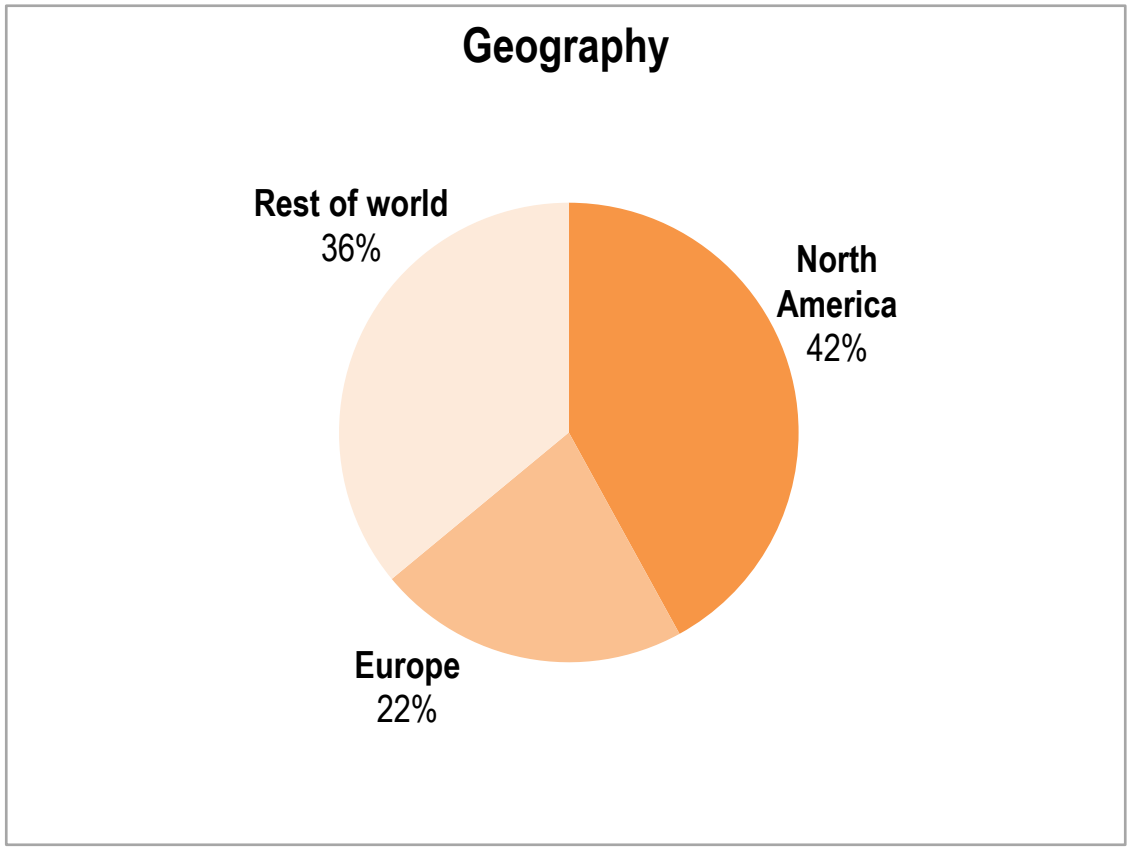
Decision Support Tools
(Databases, Tools & Electronic Reference)

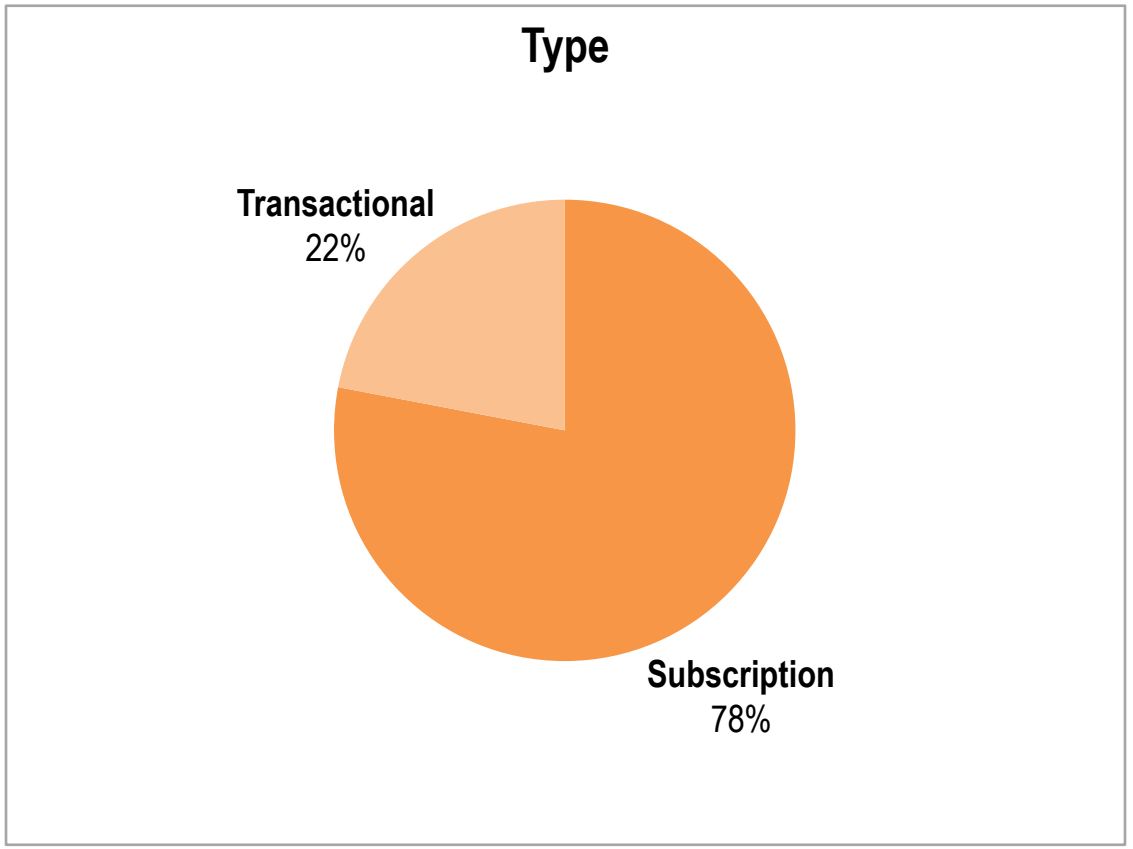
Primary Research
(Academic & Corporate)

Pro forma last 12 month revenues for June 2026 portfolio

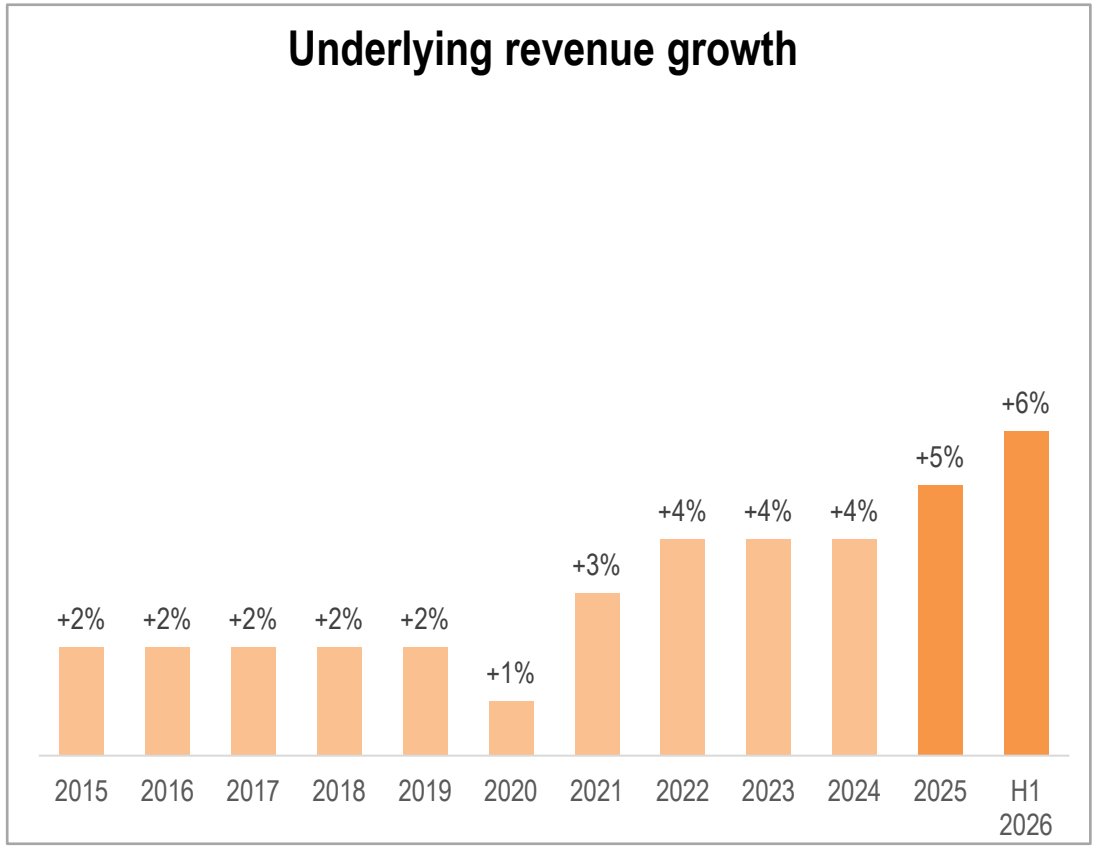
Scientific, Technical & Medical

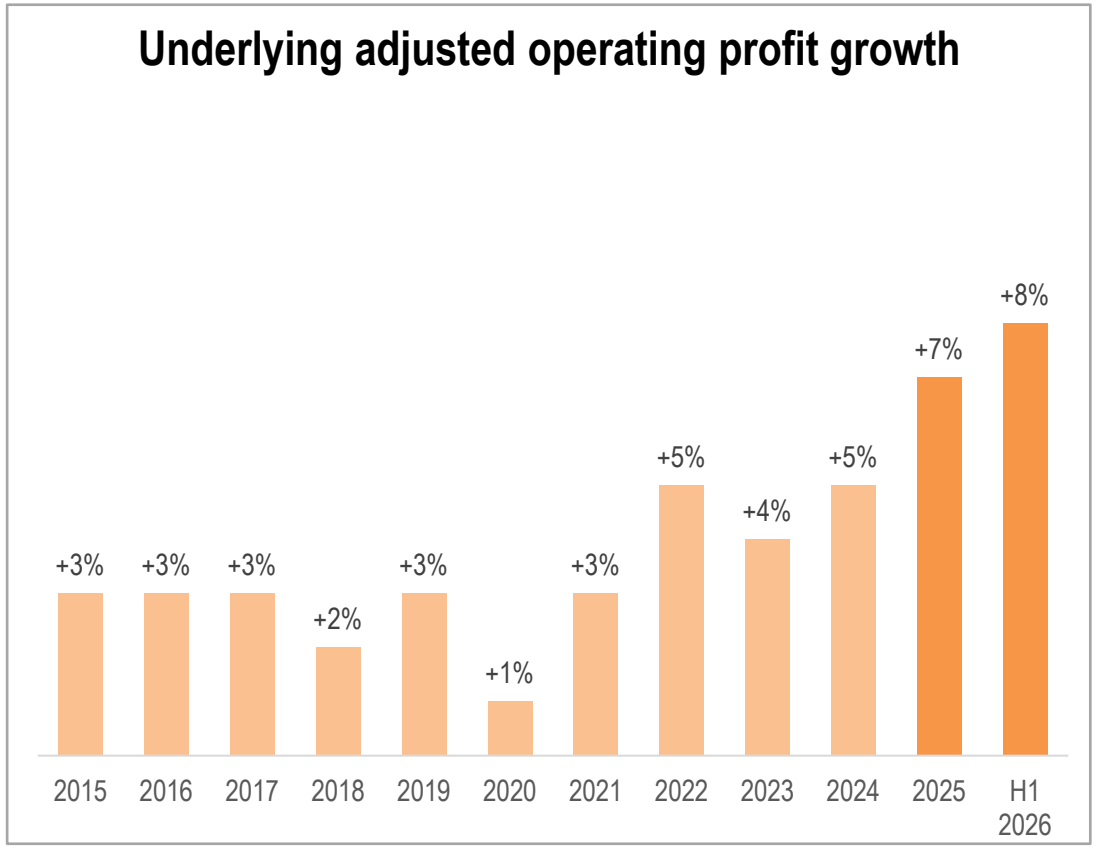
H1 2026 revenue £1,370m





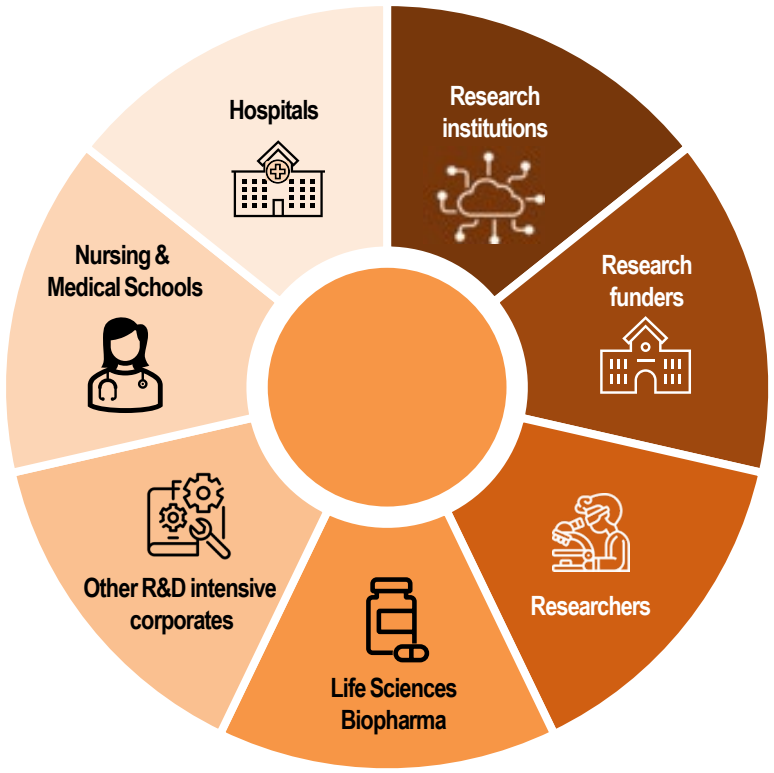
Scientific, Technical & Medical
Underlying growth rates





2024 and prior growth includes print & print-related

We serve a wide range of customers



Research institutions and funders

- >10,000 academic and government institutions
- >95% of top 1,000[1] academic and government institutions
- >99% of Nobel Laureates in science since 2000

R&D intensive corporates

- >2,000 corporates
- >95% of top 100 biopharmaceutical companies[2]
- ~80% of top 100 R&D driven corporations[2]

Health

- >1,200 medical schools and >3,800 nursing institutions globally
- >5,500 healthcare institutions

1. 'Top' measured by volume of published research. 2. Top 100 by R&D spend. World2000 and Evaluate Pharma.

Strategic priorities

Expand customer value in Primary Research

- Continue to deliver industry-leading research quality, article volume, and user experience at a lower effective price

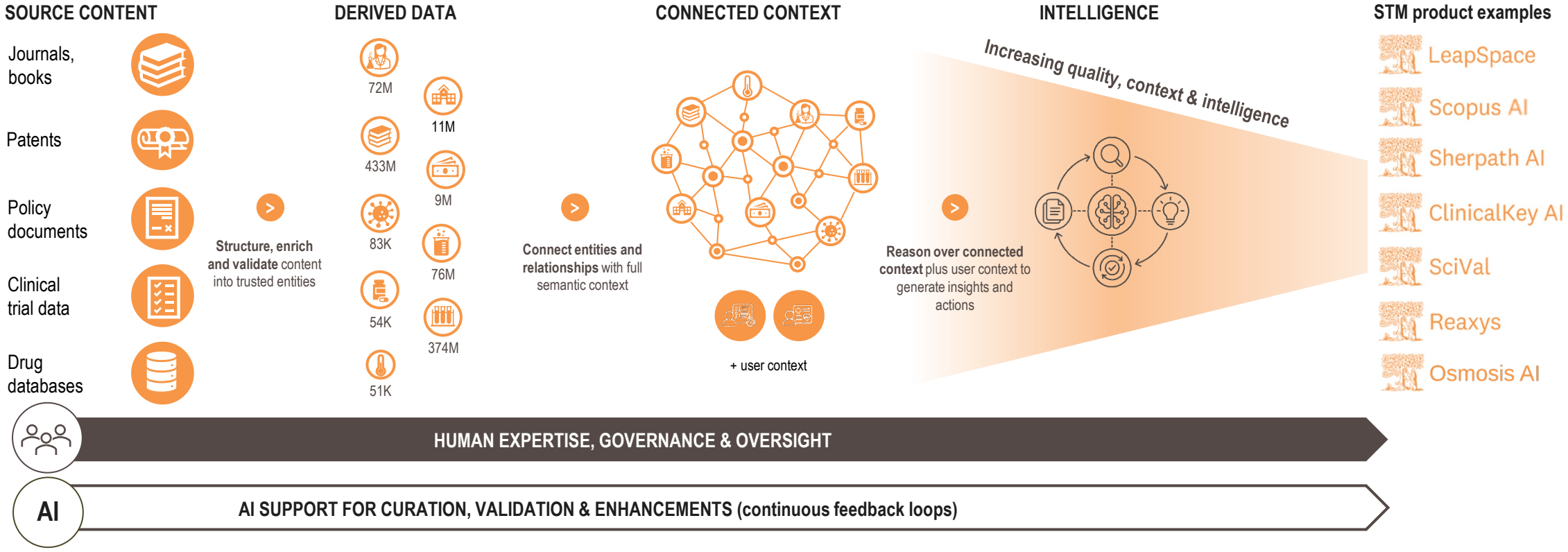
Deliver increasing customer value with our Decision Support tools

- Enhance value of existing analytics solutions and expand into new use cases by combining deep domain expertise, leading evidence-based scientific content, advanced analytics and evolving technology

Leverage global, modular technology platform to build segment-leading products and drive process innovation

- Continue to build technology agnostic and multi-model scalable technology platforms, to accelerate pace of product innovation, organisational speed and agility, and to drive efficiencies

STM Technology: Extracting context and insights at scale



Structured and unstructured content

- >109m publication records, from >48k sources; >179m patents; >3m preprints; >9m grants; c.8m policy doc links
- >54k drug database records; clinical trial data; clinical guidelines

Connected context, grounded in domain expertise

- Entity extraction, tagging and linking to structure unstructured content at scale
- Expert-informed taxonomies and ontologies to normalise, disambiguate and contextualise entities
- Semantic relationships across disciplines and domains to connect concepts, evidence and knowledge

Intelligence & Agents

- Specialised agents for discovery, synthesis, analysis and decision support
- Agent orchestration to coordinate tasks, tools and knowledge across workflows
- Human-guided intelligence with validation, transparency and feedback built in

We help validate, improve and disseminate science

Researchers write up their research and seek the right journal for publishing it.

Editors drive the publication process by evaluating submissions, overseeing the review process and providing feedback to authors.

Peer reviewers are experts in their research field; they help validate the science and suggest improvements.

Industry-leading, scalable journal ecosystem



Validate that articles are sound science and a good fit to our journals

- **>3,000** journal brands
- **>4.6m** article submissions[1]
- **~6** authors per article
- **2+** peer reviewers per article

Help authors **improve their articles** and edit for **accuracy and completeness**

- **>37,000** editors
- **~105,000** editorial board members
- **>1.9m** reviewers
- **94%** of articles have content changes in peer review
- **95%** of articles have content changes in production

Drive **visibility, usability and global reach** on leading platforms

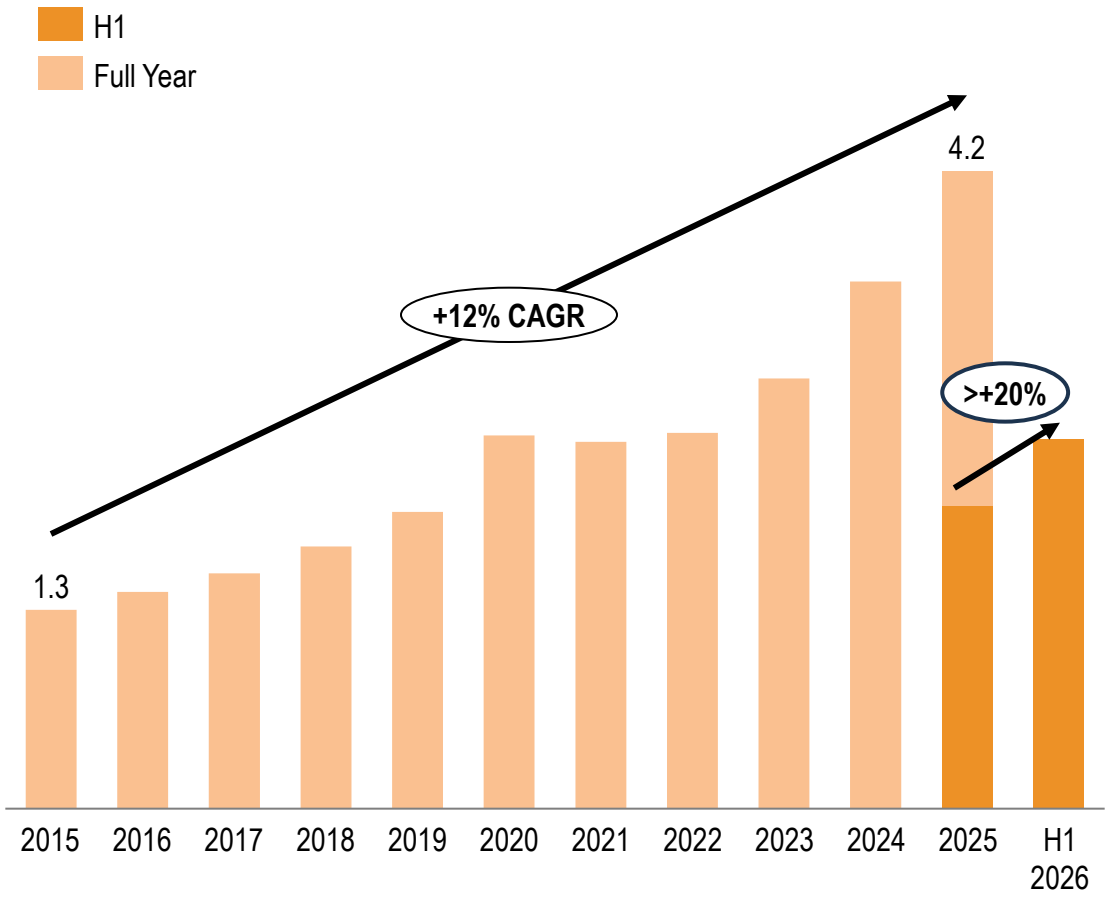
- **>800,000** articles published[1]
- **2.9bn** articles consumed[1,2]
- **>24m** articles archived

1. LTM to June 2026

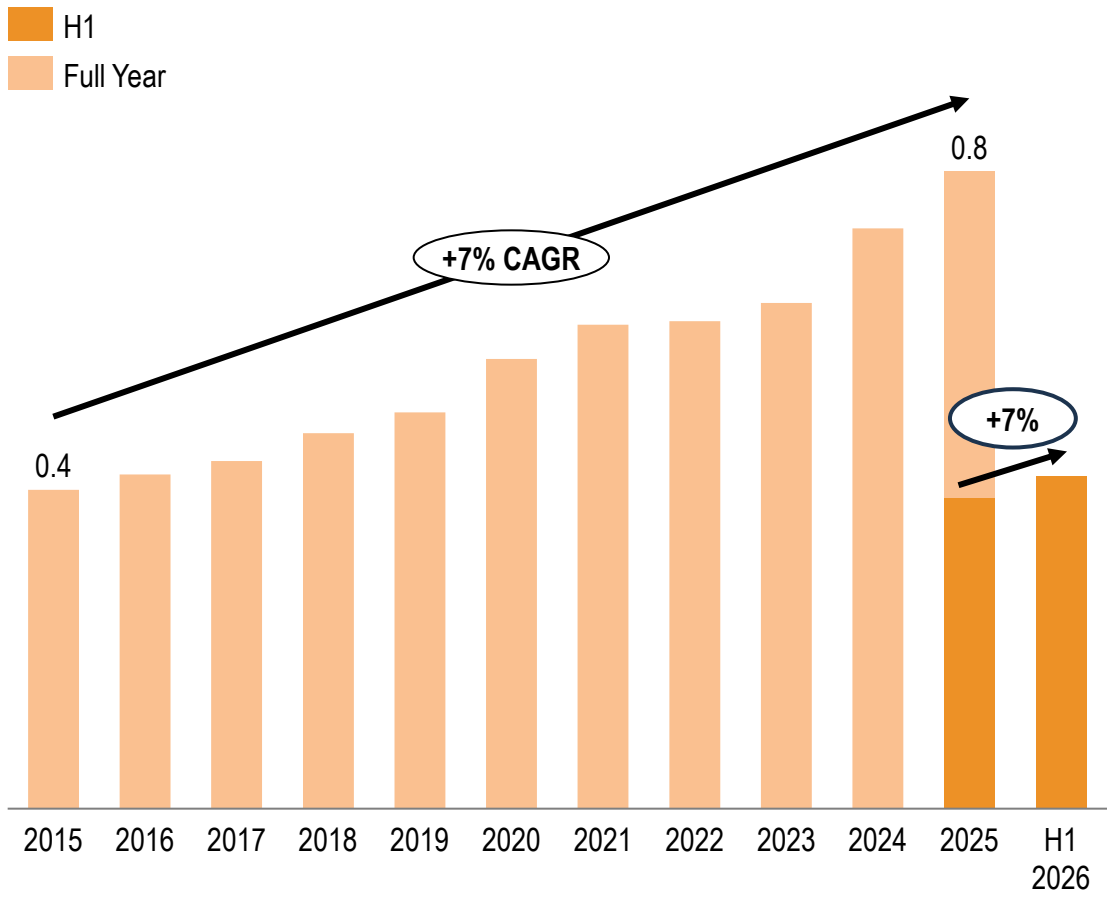
2. Unique article views and downloads

Strong article volume growth

Elsevier article submissions (millions)

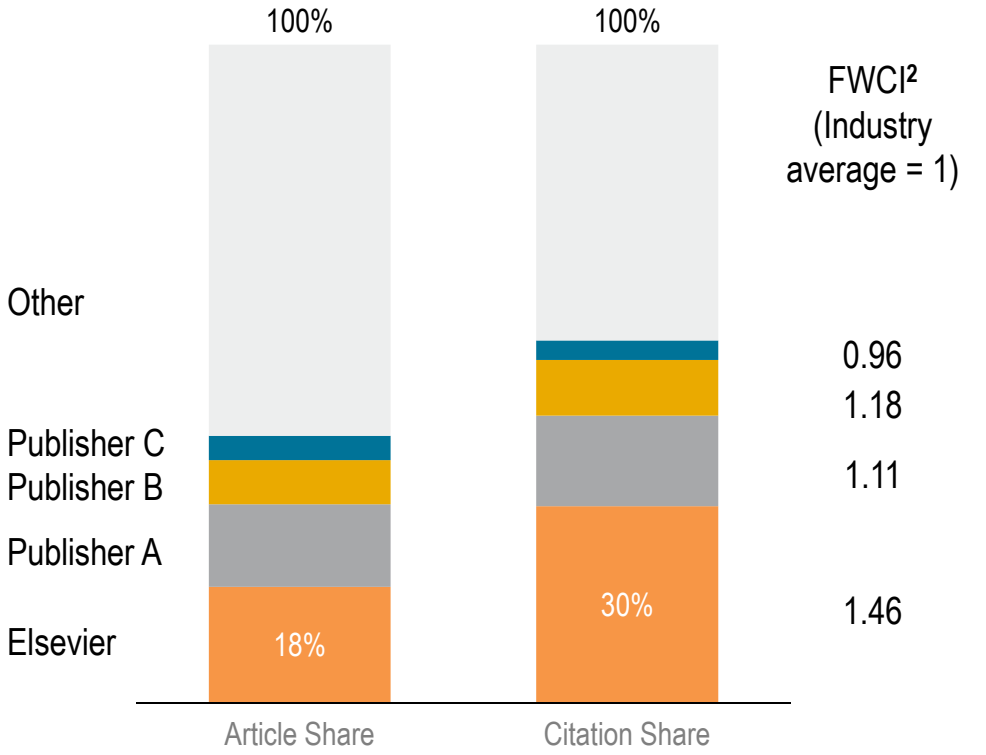


Elsevier published articles (millions)

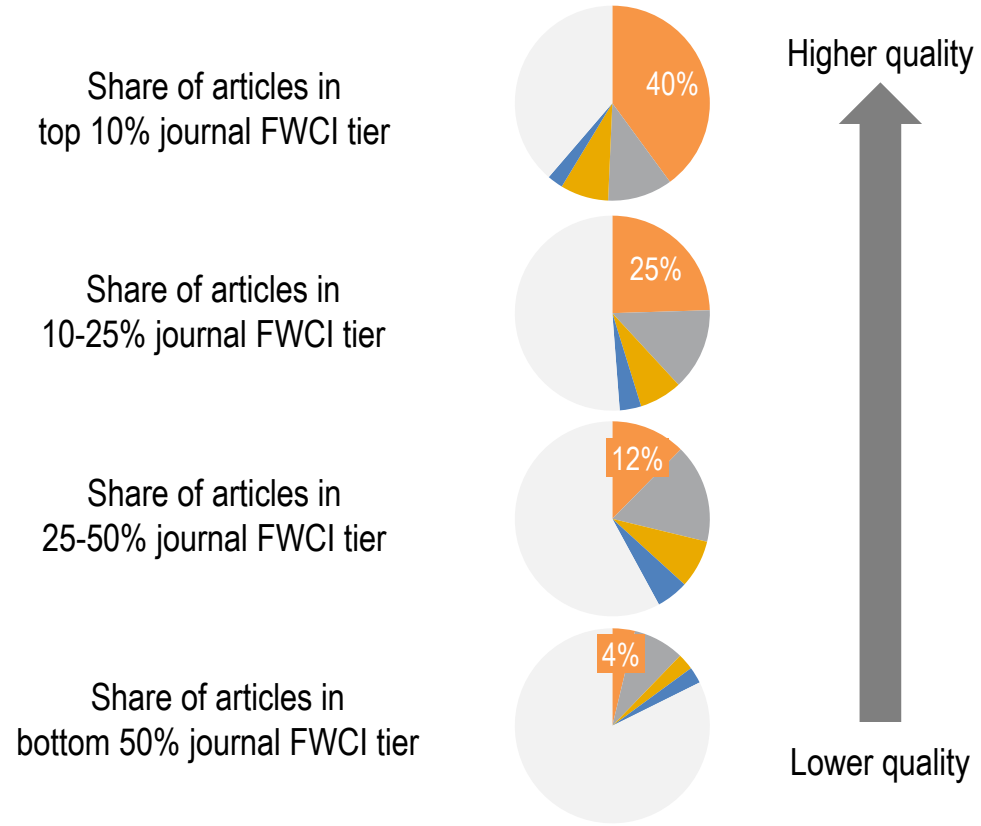


Leader in quality

Article and citation share[1]



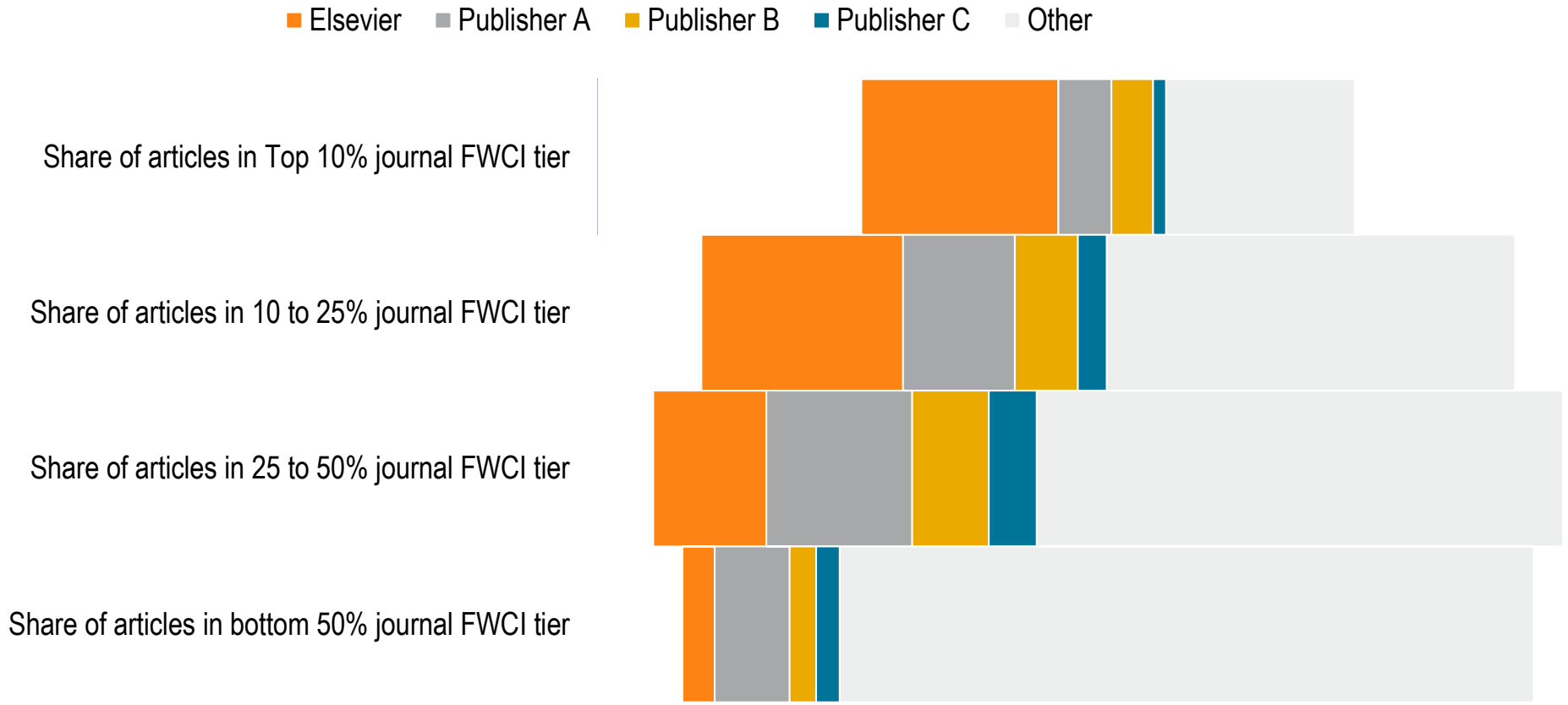
Share of articles per quality tier (FWCI²)



1 Share of articles per publisher (published in 2021-2024) and share of citations (citations in 2021-24 in relation to articles published in 2021-2024)
2 Field-Weighted Citation Index (FWCI) for articles published in 2021-2024. FWCI is the ratio of citations received for each article relative to the normalised, expected average of 1.The ratio for each article is normalised based on the expected number of citations by article type, subject field, and publication year
Source: Scopus data

Journal and article quality
Share of articles per journal quality tier

Share of articles per journal quality tier



Field Weighted Citation Impact (FWCI) is calculated on the basis of citations in 2021-24 to articles published in 2021-24 and accounts for article type, publication year and subject field
Source: Scopus data

We help customers solve complex use cases

Product Category	Research Solutions		Nursing Solutions	Medical Solutions and Other
	Manage & Evaluate Research	Conduct & Publish Research		
Example use cases	• Set funding priorities • Manage funding awards and assess outcomes • Build research teams • Manage faculty recruitment / progression	• Discover, synthesise and utilise scientific content • Identify research topics, find collaborators and funding • Write and publish manuscripts • Support R&D for drugs, materials and new product development • Support regulatory approval and compliance	• Student: build knowledge, apply skills, and assess exam readiness • Faculty: create course and assess student understanding • Practitioner: Support ongoing professional development and point of care	• Student: build knowledge, apply skills, and assess exam readiness • Faculty: create course and assess student understanding • Physician: Support professional development and point of care • Patient: Education and engagement
Users	• Grant officers • Academic leaders	• Academic researchers and students • Corporate scientists and engineers	• Nursing students • Nursing faculty • Practising nurses	• Medical students and faculty • Physicians, pharmacists and patients • Clinical operations teams
Buyers	• Universities and research institutes • Funding bodies and government agencies • R&D-intensive corporations	• Universities and research institutes • Funding bodies and government agencies • R&D-intensive corporations	• Nursing schools • Hospitals and health systems	• Medical schools • Hospitals and health systems • Pharmacies • Corporations

Expand our suite of high value solutions: Improve existing use cases, expand into new use cases, integrate where customers work

Four key capabilities



1. Deep customer understanding and domain expertise

- Deep customer relationships
- Extensive industry experience
- Expert community of editors, editorial boards, peer reviewers and advisory boards
- Human oversight across curation, integrity checks and evaluation of AI outputs



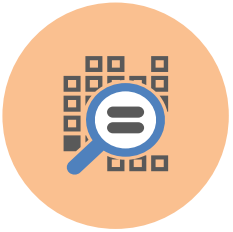
2. Leading content and data

- Proprietary scientific journal and medical portfolio of highest quality
- Licenced and curated databases, rights-cleared and comprehensive
- Domain depth, e.g. engineering, chemistry, life-sciences
- Multimedia health content across continuum of care



3. Sophisticated linking and analytics

- Semantic enrichment through taxonomies and ontologies for scientific reasoning
- Derived data in knowledge graphs with billions of linked data points
- Decades of history, expert-curated and continuously updated



4. Advanced technology in global platforms

- Global, modular, flexible architecture: build once, reuse everywhere
- Technology agnostic and multi-model
- Private and secure, customer data not used to train frontier models
- Evidence-based verifiable AI outputs, transparent by design, consistent and traceable

Legal

Helps its customers improve decision-making, achieve better outcomes and increase productivity by providing tools that combine legal, regulatory and business information with powerful analytics

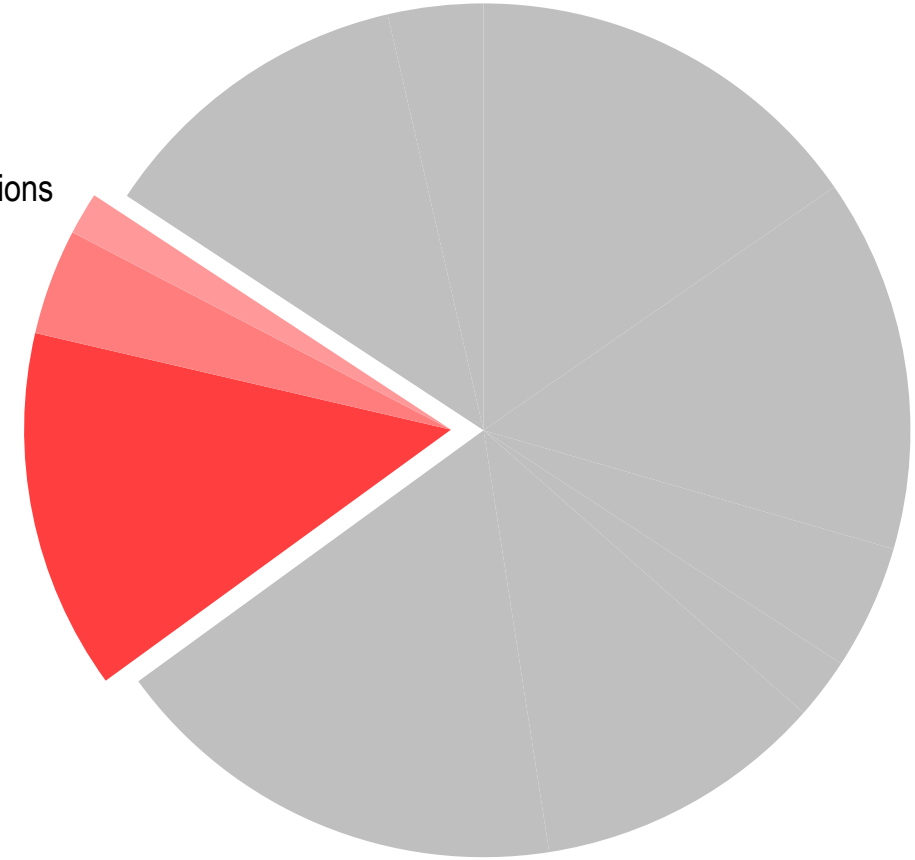
Legal: revenue by segment

H1 2026 revenue £959m

News & Business
News content, company information, industry data, and public records for corporations

Government & Academic
Legal research, IP, analytics, for government and law schools

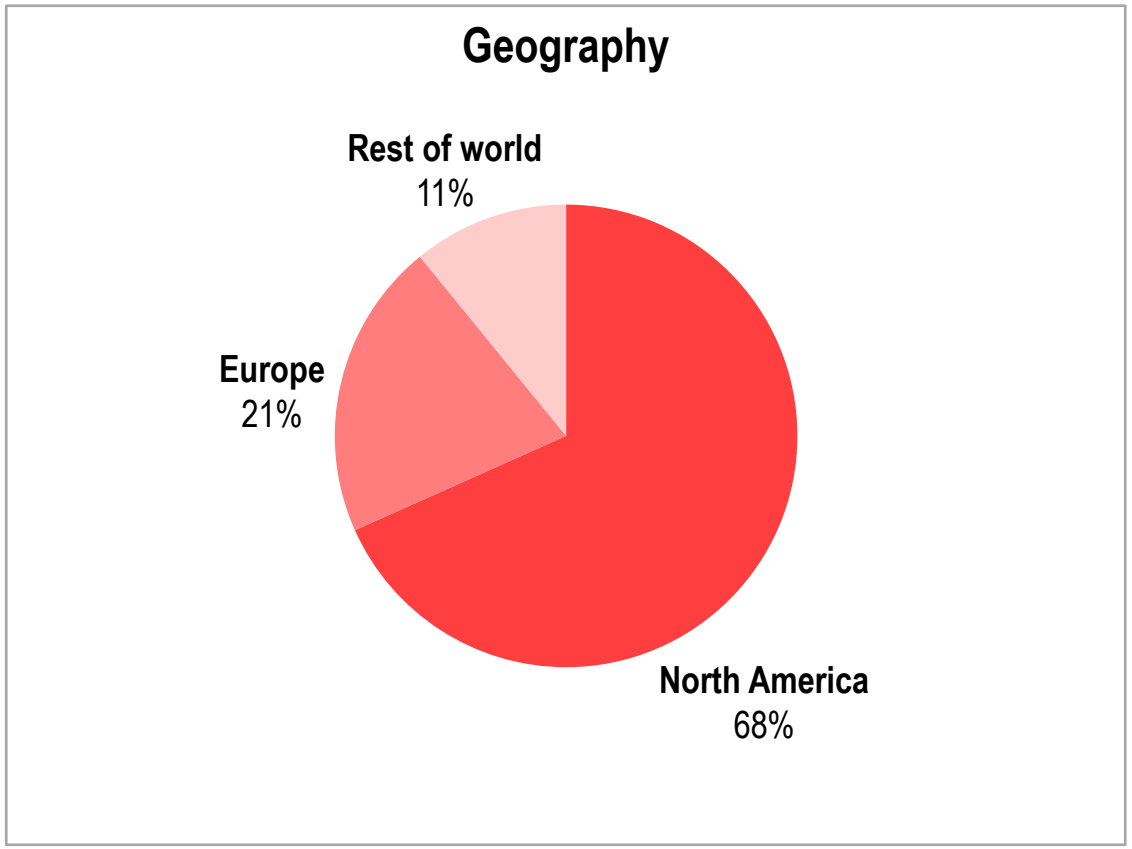
Law Firms & Corporate Legal
Research and analytics for legal professionals

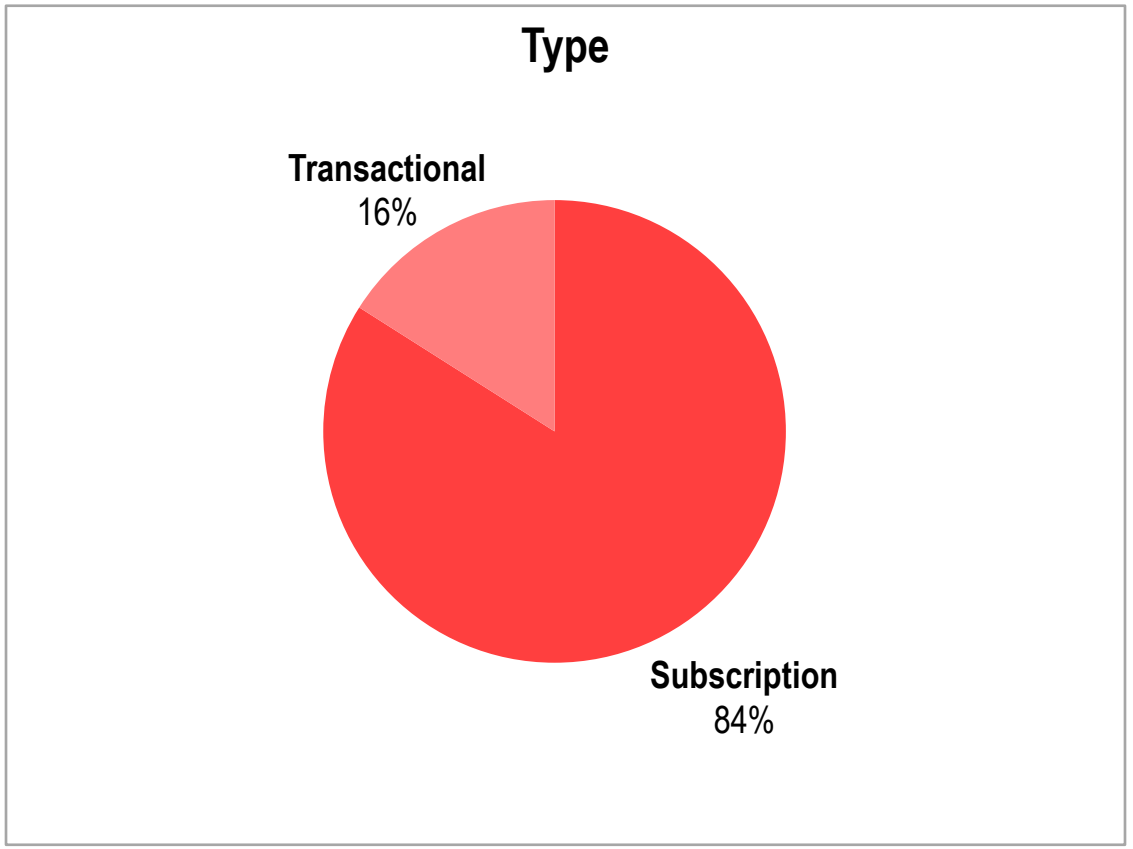


Pro forma last 12 month revenues for June 2026 portfolio

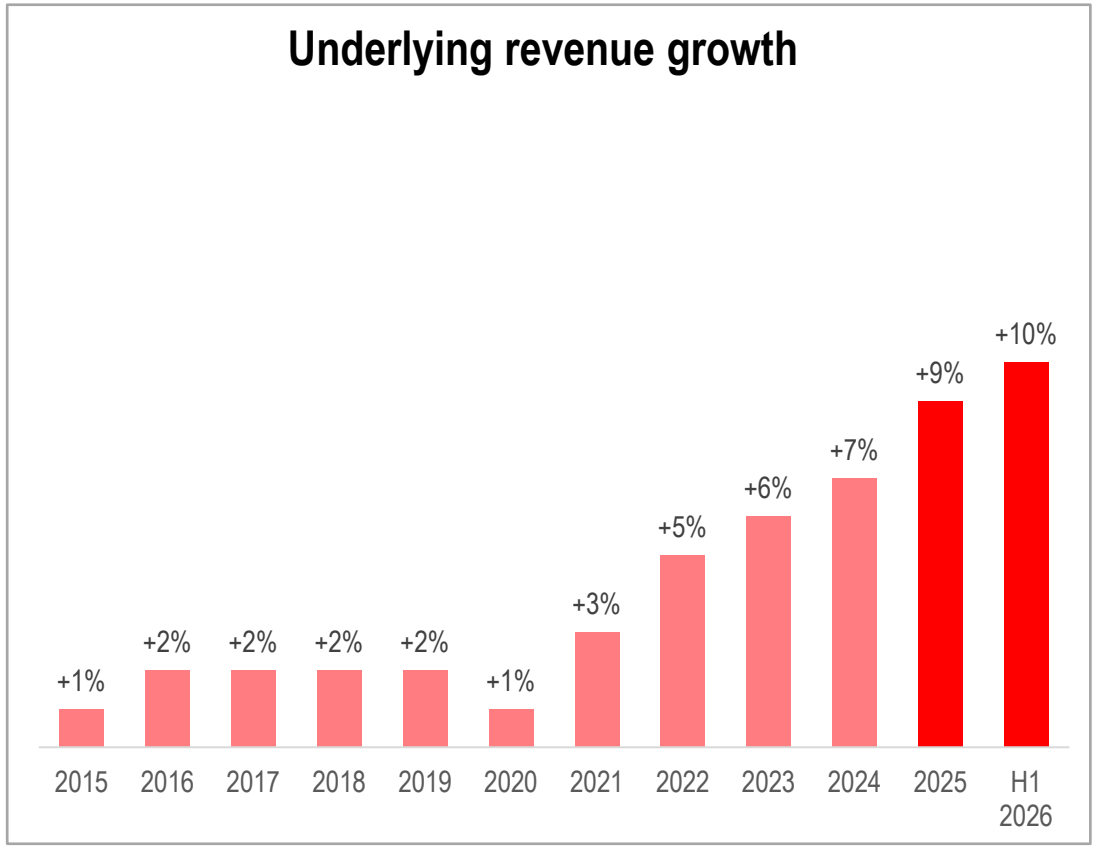
Legal

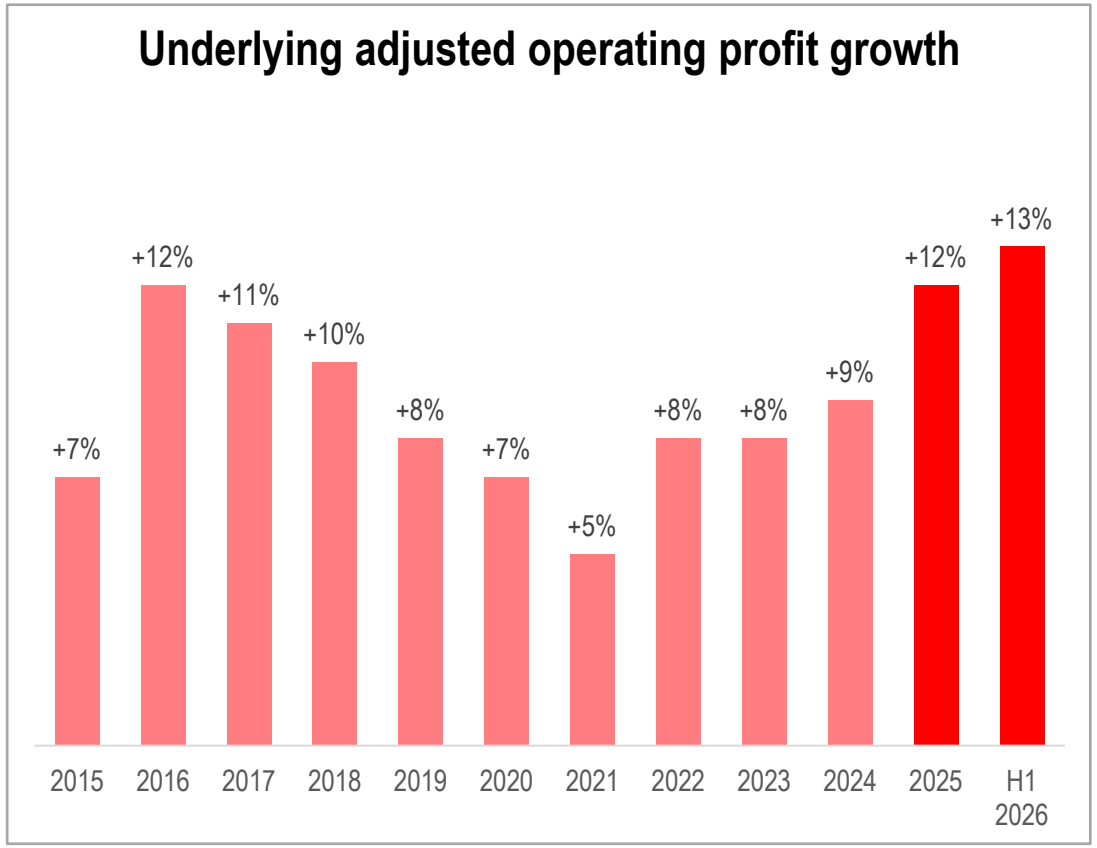
H1 2026 revenue £959m





Legal
Underlying growth rates





2024 and prior growth includes print & print-related

Strategic priorities

Drive improved organic revenue growth through further development of legal analytics and workflows

- Expand our portfolio of information-based solutions, analytics and decision tools, and workflow tools that deliver enhanced value to our customers

Pursue growth in adjacent use cases

- Serve new product use cases across lawyers' key decision points and expand products globally

Leverage our global, modular legal technology platform and comprehensive, accurate content

- Continue to invest in our scalable and modular technology platform using Extractive AI, Generative AI, and agentic approaches

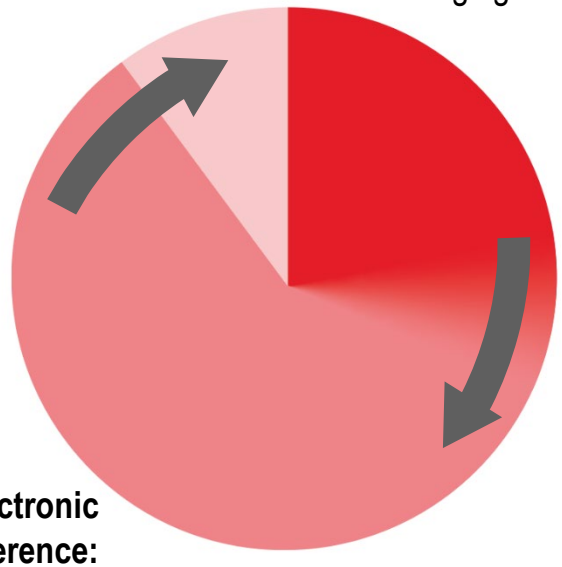
Shift to analytics, decision tools, and workflow driving growth

Legal revenue by solution type

2021

Print reference: Mid-high single digit decline

Analytics, decision tools, and workflow: High single digit growth



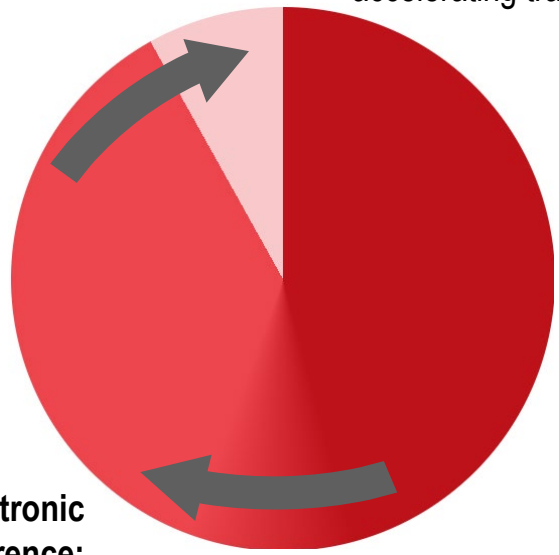
Electronic reference: Low single digit growth

2024

Print reference: Mid-high single digit decline

Analytics, decision tools, and workflow: Double digit growth

Expanded use cases accelerating transition



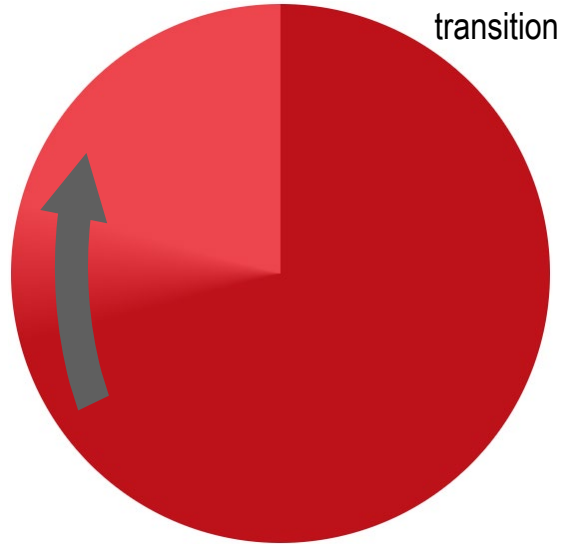
Electronic reference: Growing faster on integrated platforms

2026

Electronic reference: Growing faster on integrated platforms and demand acceleration from GenAI

Analytics, decision tools, and workflow: Double digit growth

Expanded GenAI use cases accelerating transition



Extracted from Legal Investor Seminar held on 31 October 2024; updated February 2026

Evolution to higher customer value legal analytics and tools



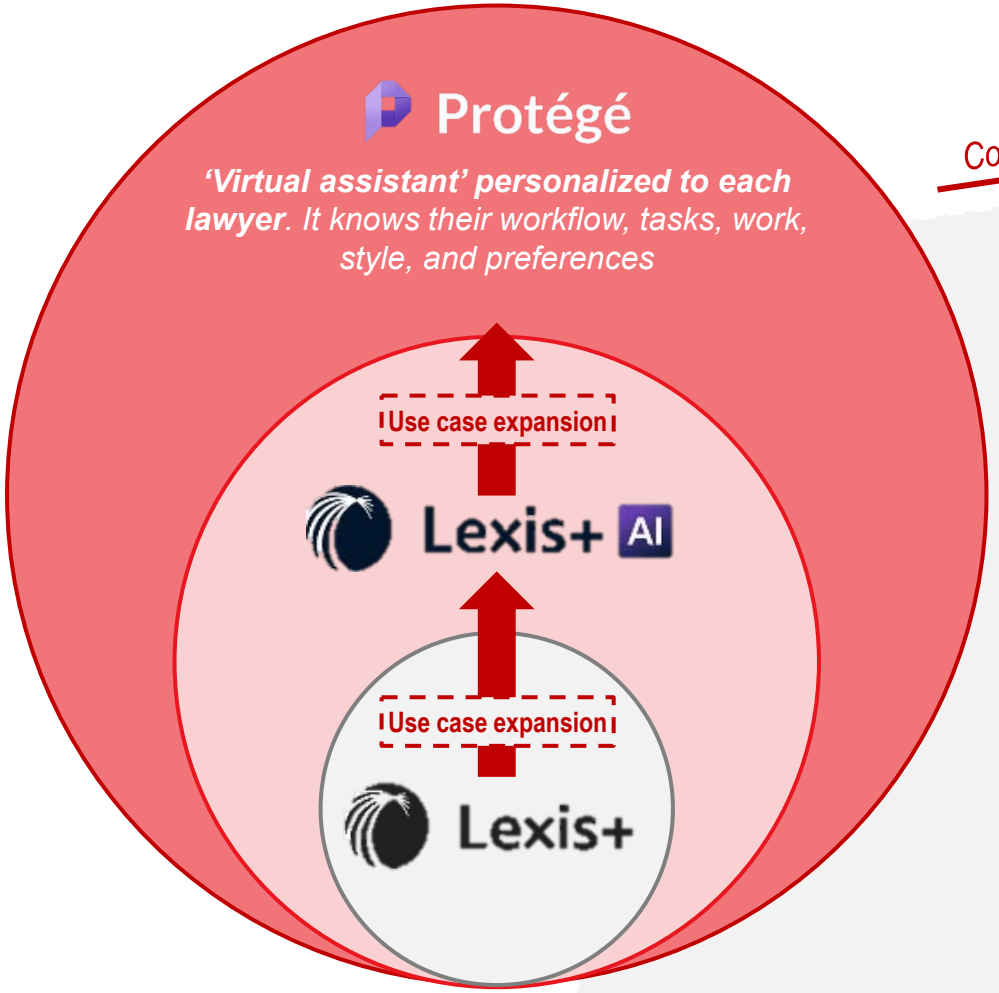
2015 - 2020: **Lexis Advance**	2020: **Lexis+**	2023: **Lexis+ AI**	2025+: **Lexis+ with Protégé**
Research Platform	**Integrated Platform**	**Integrated Generative AI Platform**	**Core Generative AI Platform with Integrated Agentic Legal Assistant**
• Electronic reference and stand-alone analytics, decision tools, and workflow leveraging comprehensive content and using advanced AI/ ML technology • Sold as stand-alone point solutions	• Integrates analytics, decision tools, and workflow and expands into new use cases across a lawyer's workflow • Sold as an integrated platform – combining electronic reference, analytics, decision tools, and workflow	• Generative AI capabilities fully integrated into Lexis+, significantly expanding customer value and use cases • Sold as platform upgrade to Lexis+	• Ongoing releases of new functionality: Protégé Work, integrating additional skills and capabilities • Deeper integration of tools on core platform, with comprehensive, verified legal content, increasing value-add and serving increasing number of use cases

Accelerated development velocity

Extracted from Legal Investor Seminar held on 31 October 2024; updated July 2026

RELX

Protégé: integrated agentic legal assistant



Continuous evolution to drive court-room grade AI, aligned to how attorneys work throughout the day

In market today:

Integration with customer data enabling access to firm-specific content

General AI providing a private and secure workspace, powered by the latest general-purpose models and integrated with LexisNexis content

Releases in progress:

Hundreds of pre-configured workflows for attorneys. For example:

- Check citations in uploaded document
- Draft discovery and deposition documents
- Redline agreements against internal standards
- Draft a client alert

Custom workflow builder enabling customers to design their own workflows and share across teams

Near-term roadmap:

AI agents supporting multi-step workflows for thousands of personas and tasks. For example:

- Law firms: Real Estate attorney (draft property contract); Tax attorney (analyze an estate plan)
- Corporate: General Counsel (flags risks in contracts); Compliance officer (revise contract)
- Government: Attorney general (analyze relevant precedents); Public defender (stress test arguments)

Shared collaboration spaces and contextual memory supporting complex workflow execution

***Leverages** authoritative & accurate legal data and **has access to** firm knowledge*

Comprehensive and accurate content critical for all our products and a crucial component of reliable Generative AI solutions

Content sets *(non-exhaustive, US-based examples)*

More than 200 billion legal and news documents and public records **up 29% (46 billion)** in 2025 from **more than 50k sources**

Federal Legislation
State Legislation
Forms
Precedents
Case Law (Federal + State)
Case Law Summaries
Case Law Headnotes
Case Notes
Pending State Legislation
Briefs
Pleadings
Motions
Judicial Opinions
Shepard's Citations
Federal & State Statutes
State Filings
State Public Records
Supreme Court Cases
Congressional Records
Settlements
Municipal Codes
Annotated California Codes (Deering's)
Annotated Ohio Codes (Page's)
Archived Codes
Other Codes
Legal Taxonomy
Patent Applications
Patent Grants
Patent Asset Index
50-State surveys
Legal News (Law360)
Legal News Analysis (Law360)
Legal News Custom Newsletters (Law360 Pulse)
General News

Federal Court Dockets
Federal Court Rules
Federal Court Constitutions
Federal Court Orders
Federal Jury Verdicts
Federal Expert Witness Reports
Federal Expert Witness Testimonies
Federal Expert Witness Supporting Materials
State Court Dockets
State Court Rules
State Court Constitutions
State Court Orders
State Jury Verdicts
State Expert Witness Reports
State Expert Witness Testimonies
State Expert Witness Supporting Materials
Legal Articles
Legal Research Papers
Legal Academic Commentary
Matthew Bender
Michie's
Sheshunoff (Compliance)
Collier (Bankruptcy)
Nimmer (Copyright)
Moore's (Federal Practice)
Mealeys (Arbitration)
CSC (Compliance)
Federal Agency Decisions
State Agency Decisions
Agency Opinions
State Attorney General Opinions
Practical Guidance (Practice notes, templates, others)
Public Company Data
Company Profiles

Internal firm content *(accessible via integration, examples)*

100+ million documents per firm, hundreds of billions overall

Commercial Leases
Merger Documents
Employment Agreements
Letters of understanding
Non-disclosure agreements
Other agreements
Legal issue research memos
State and Federal law comparison analyses

Motions
Briefs
Pleadings
Complaints
Demand letters
Other litigation documents
Compliance investigation documents
Customer communications

Example	Example of uniqueness	Value to customers
Case Law (Federal + State)	• ~25% more coverage than other providers, 144m+ documents including 10m+ unpublished cases, 95m+ case file documents (3x our nearest competitor), and 13m trial court orders, delivering materially broader depth than competitors and historical coverage no longer available • **Continuously updated in near real time**, industrial scale content acquisition and normalization: adding millions of documents daily from 3000+ courts in a multitude of formats, maintaining updated versions and citations when courts issue post-release updates • **Enriched via editorial and metadata enhancements,** provide key points of law that fit our knowledge graph (summaries, headnotes, and linkages to billions of entities) • **Always current citation network indicates if case is still valid** and the other cases, legislation, and analytical coverage related to it creating 170b+ connections • **Expanded coverage of international primary law**, on pace to have 400+ international sources by mid-2026	The most **current, reliable, and authoritative** view of the law available, critical for confident decision-making, risk mitigation, and AI outputs grounded in up-to-date legal reality
Federal & State Statutes	• ~4m statutes and ~70m historical records **covering 200+ years of content (beyond what is available through original sources),** and driving changes to 4m+ other interlinked documents • Expert attorney-editors update legislation as it changes, integrating amendments, historical notes, cross-references, and adding annotations, enriching statutory content with hard-to-find materials such as legislative intent, drafting histories, and real-time bill tracking	Access to statute history / versions **critical for accurate interpretation**
Analytical & Practical Guidance	• **Network of 5,500+ leading practitioners** and subject-matter experts who provide over 50,000 updates annually and commentary on current legal issues, across 50+ jurisdictions and 26 practice areas, creating a continuously refreshed, contributory database of expert legal insight	Authoritative **interpretation of unsettled areas of law** and practical direction that **set market standards**
News & Business and Public Records	• The world's largest collection of **licensed news, data, and public-records content** spanning global, national, and hyper-local sources • Decades-long ingestion pipelines, licensing relationships, and normalization processes that are **not replicable through scraping or short-term partnerships** (e.g., continuous monitoring of records that frequently change or disappear preserves historical visibility)	**Earlier and deeper insight** into legal, regulatory, reputational, and commercial risk, **essential for winning litigation**

Extracted from Legal seminar held on 31 October 2024; updated February 2026

RELX

Continuously evolving modern and lightweight technology platform enables rapid innovation

RELEVANT

AI factory: Cutting edge legal specific agentic AI, linking and surfacing the most relevant legal facts and issues, built on top of a robust infrastructure and data platform.

33m+ documents processed by our content platforms daily

SCALABLE

Multi-cloud: Cloud native within multiple cloud environments, enabling increased scalability, reliability, and agility

LexisNexis uses 17 LLMs in production, each strategically chosen for a use case and hosted in geographically dispersed sites

FLEXIBLE

Agile development: Continuous code deployment with agile product development enables quicker release frequency at reduced cost

Release frequency has more than doubled since adoption of GenAI tools

MODULAR

Shareable microservices and micro frontends:
Modular technology platform structured into components that can be reused and shared across businesses

75%+ reuse of assets with geographical expansion of Lexis+, Lexis+ AI, and Protégé

Data lake / content

Use of AI and automation technologies to enrich content, create multiple levels of metadata, and enable data mining and analytics

Cloud based infrastructure enabling single point of access via browser

Generative AI seamlessly integrated into legal technology platform

Enabling innovation through:

- **Technology agnostic multi-model approach** that enables rapid testing and scaling, with intelligent use of reasoning and non-reasoning capabilities, and informed decisions on when to fine-tune models to deliver an optimal customer experience while meeting the highest legal standards.
- **Legal Agentic AI platform** that delivers the most relevant and authoritative content through retrieval-augmented generation (RAG) and agentic, personalized workflows, grounded in LexisNexis and customer knowledge, and continuously adapts based on both customers' implicit behavior and explicit feedback.
- **Composable, scalable, and multi-cloud** underlying infrastructure seamlessly integrated with global legal technology platform enabling rapid development, continuous experimentation, and ability to stay on top of evolving AI trends
- **Prioritizing data privacy and security** ensuring safe use of AI and driving development in line with RELX Responsible AI Principles making certain that our customer's data is as secure as required for legal teams
- **Responsible deployment of modern coding tools** increasing our team's productivity, with over three quarters of all AI coding interactions involving an agent

Producing market leading answer quality and speed

Cost innovation to manage cost growth below revenue growth

Continuously improving & automating processes to drive cost innovation, increasing use of Generative AI tools

Examples

Content

- Proprietary **Agentic Content Platform** to embed agents and drive automation throughout our editorial processes with a human in the loop to review
- Expanded incorporation of Generative AI into the **editorial workflow** accelerates the publication process, increases publication output volume, and maintains high content standards

Technology

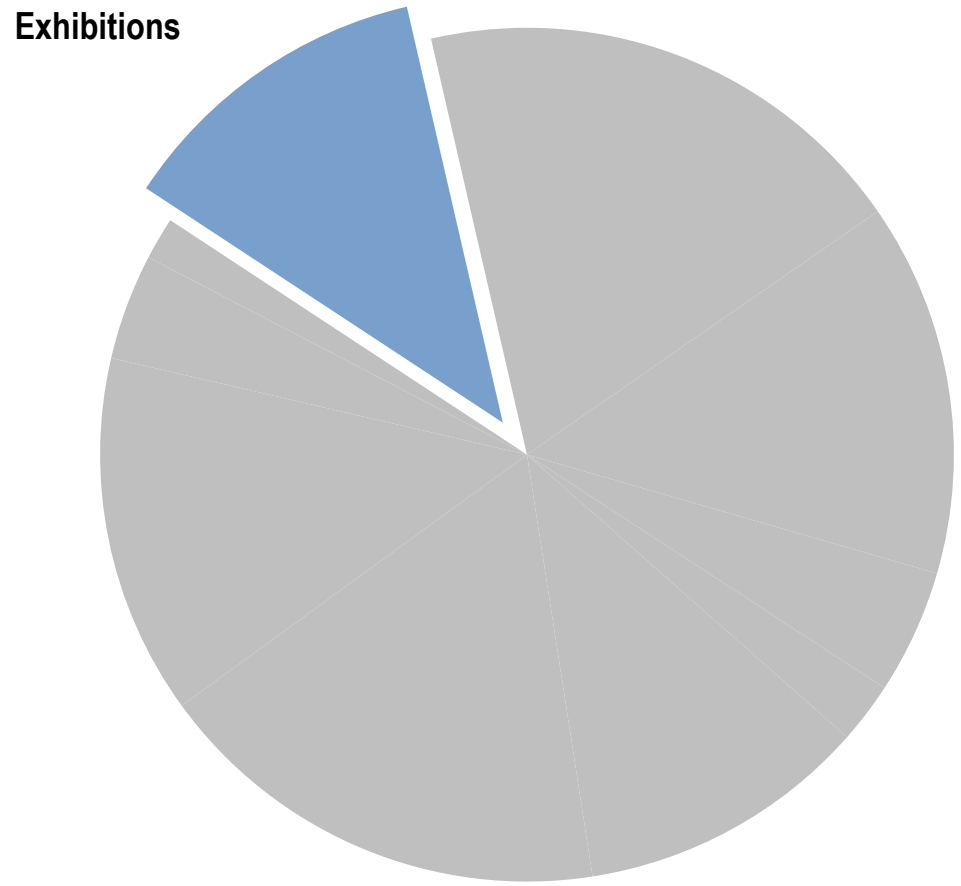
- **Developer coding assistant and agents** for code generation, debugging, test case generation, code refactoring, and more
- Accelerated integration of Generative AI **across the software development lifecycle** streamlines user story definition, drives code production, enhances quality, and increases deployment frequency

Exhibitions

Combines industry expertise, digital tools, and data to help customers connect in-person and online, discover new markets, source products and generate leads and transact

Exhibitions: revenue

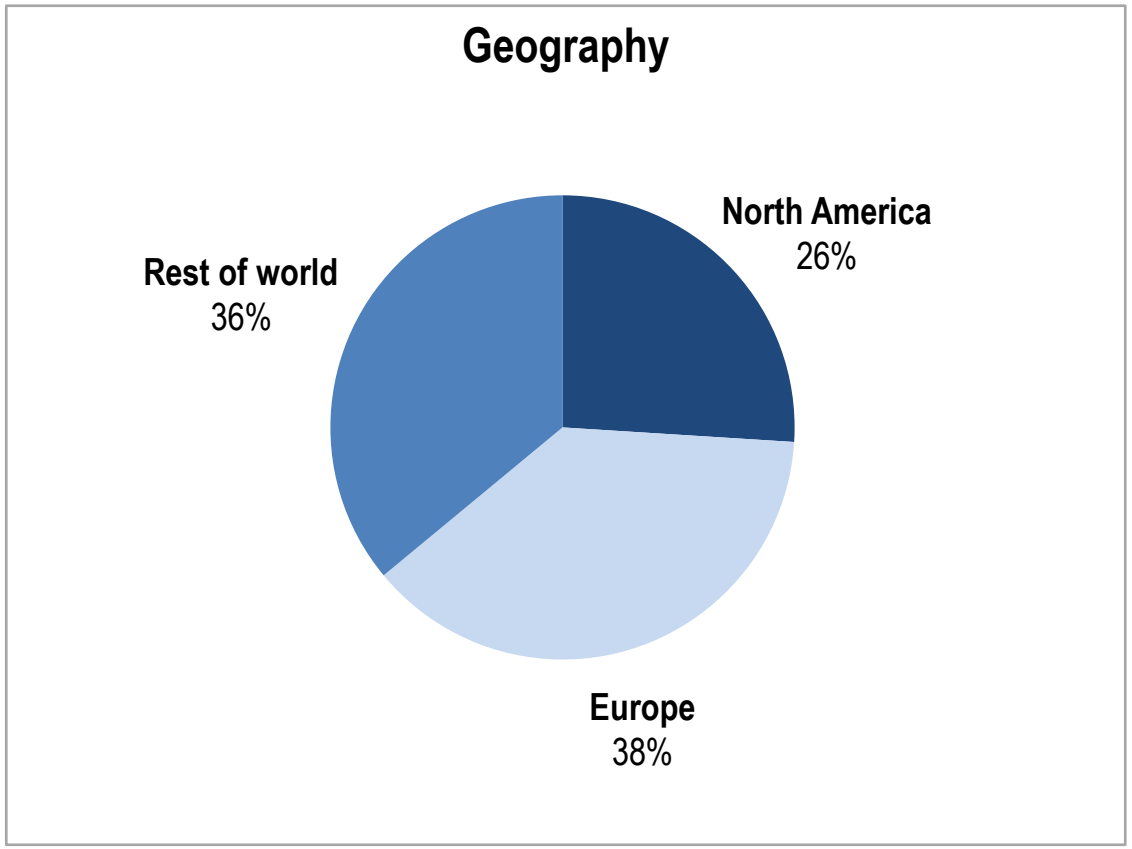
H1 2026 revenue £575m

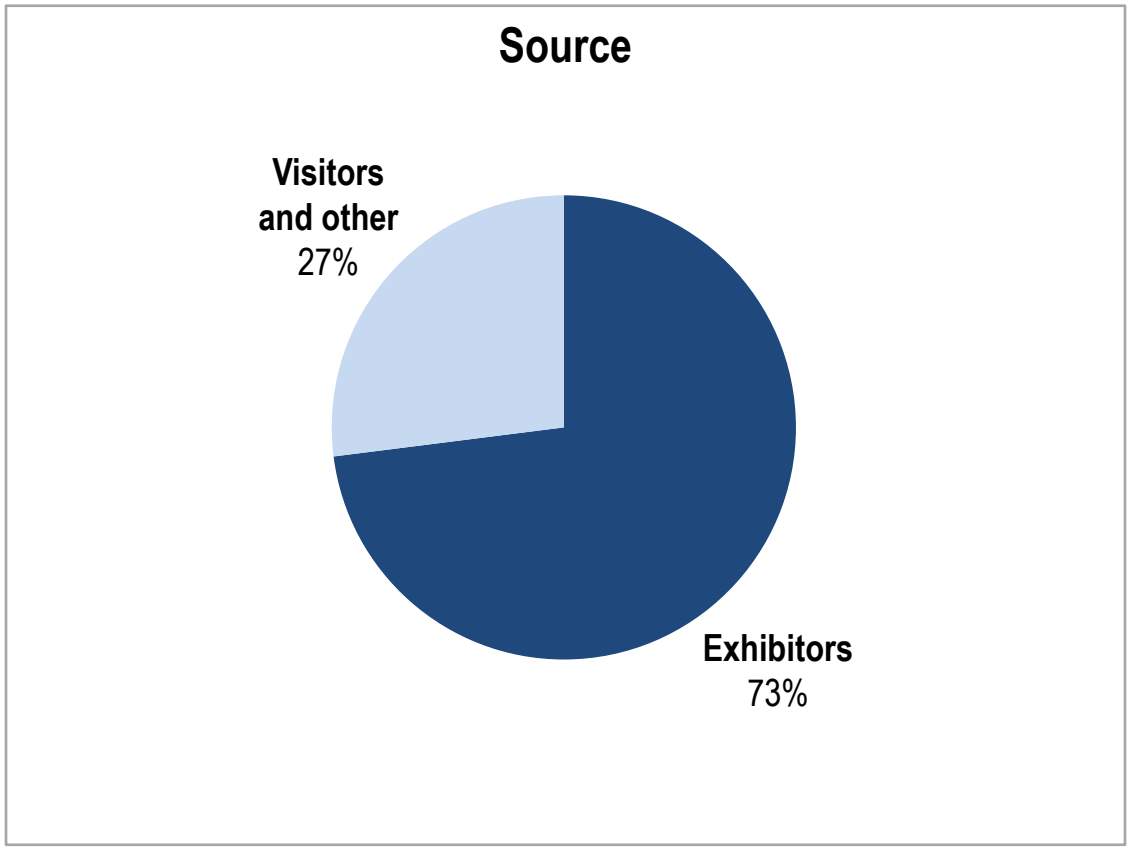


Pro forma last 12 month revenues for June 2026 portfolio

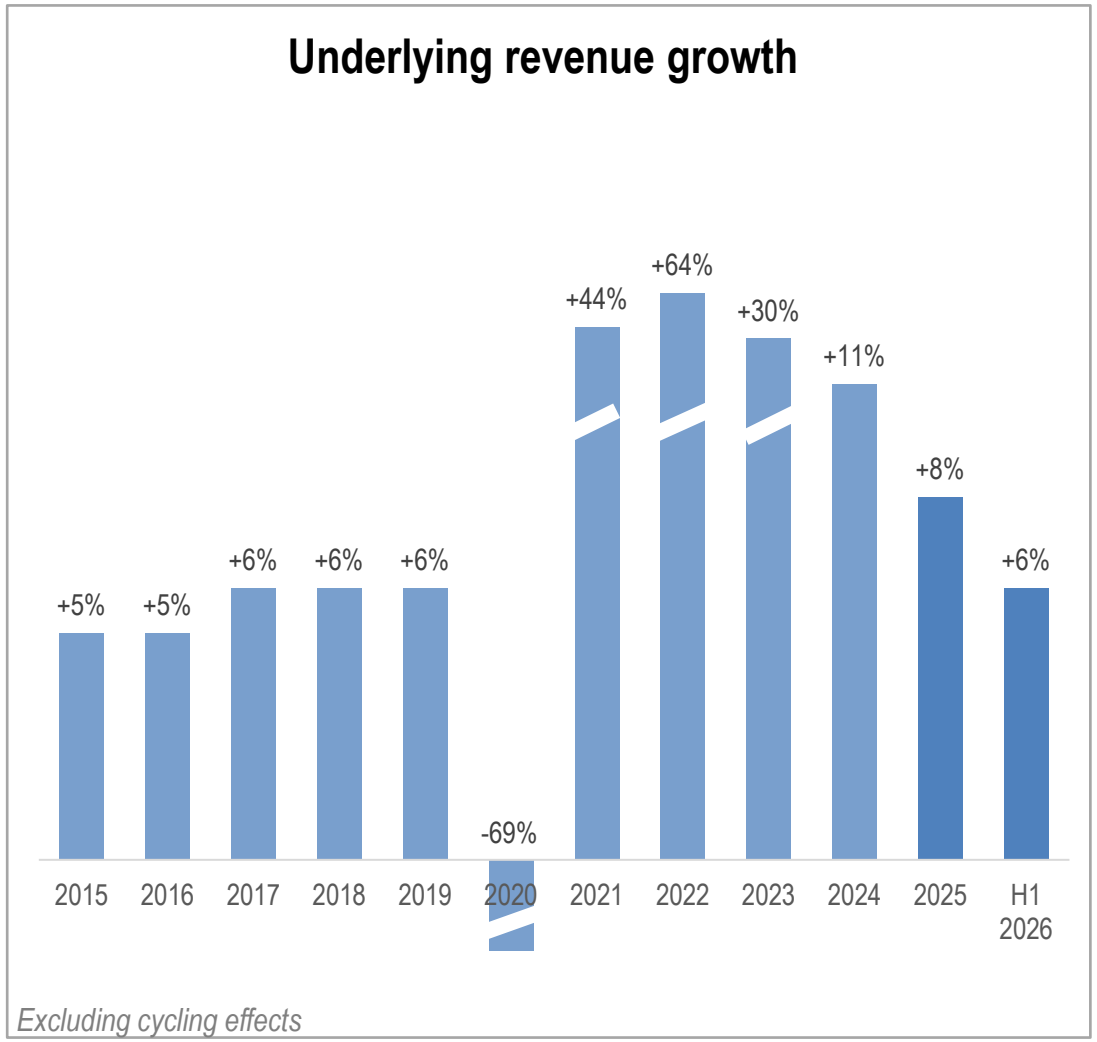
Exhibitions

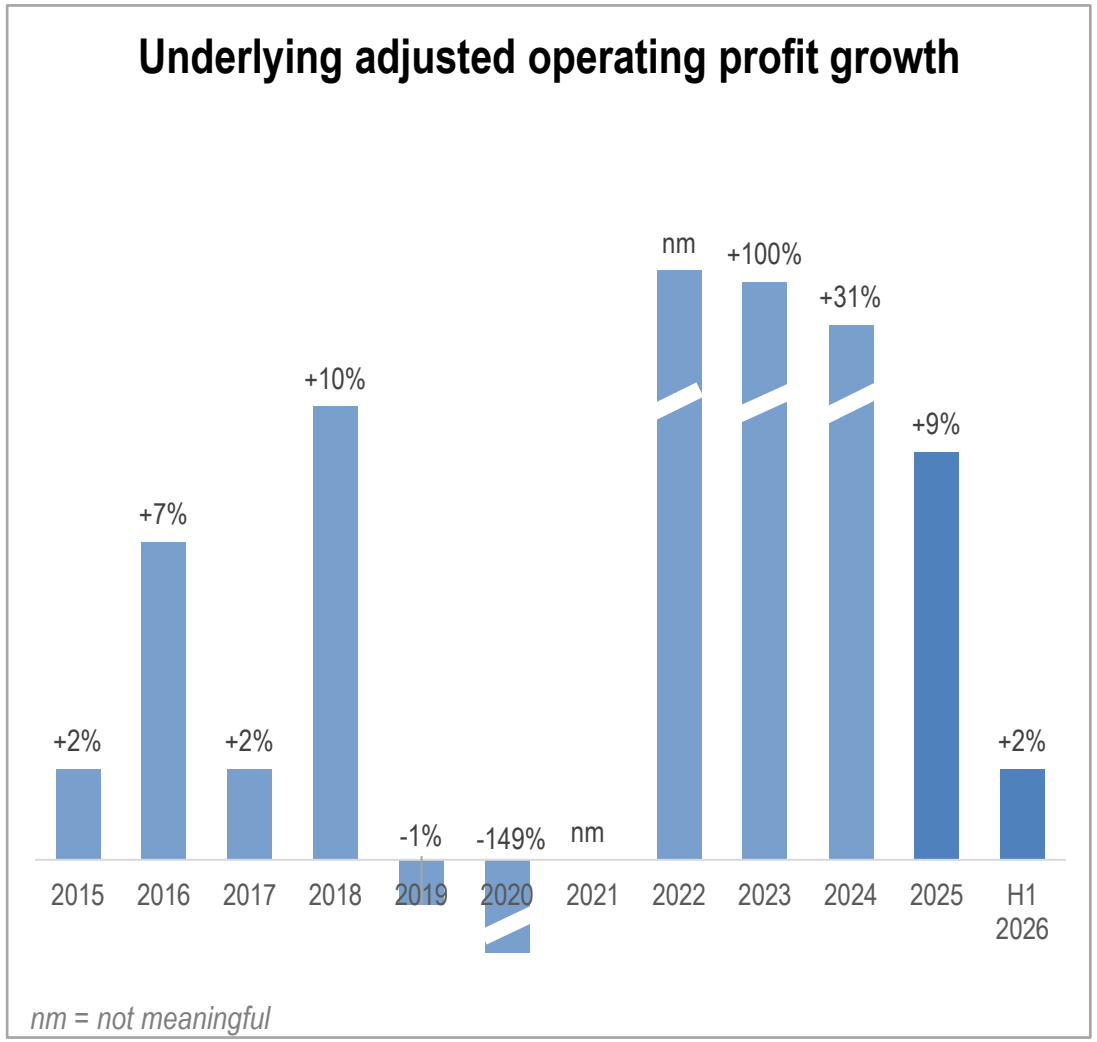
H1 2026 revenue £575m





Exhibitions
Underlying growth rates





Corporate responsibility

Purpose of the company

- RELX is a global provider of information-based analytics and decision tools for professional and business customers, enabling them to make better decisions, get better results and be more productive.
- Our purpose is to benefit society by developing products that help researchers advance scientific knowledge; doctors and nurses improve the lives of patients; lawyers promote the rule of law and achieve justice and fair results for their clients; businesses and governments prevent fraud; consumers access financial services and get fair prices on insurance; and customers learn about markets, and complete transactions.
- Our purpose guides our actions beyond the products that we develop. It defines us as a company. Across RELX our employees are inspired to undertake initiatives that make unique contributions to society and the communities in which we operate.

Unique contributions

- In the every-day conduct of our business, we make a positive impact on society through our unique contributions.

Performance metrics

- We continue to improve our performance in significant areas that concern all companies – governance, people, customers, community, supply chain, and environment

External accountability

- We believe in timely, comprehensive reporting of key non-financial metrics, and have again been recognised through high ratings by a number of external agencies

2025 key corporate responsibility data

	2021	2022	2023	2024	**2025**
Revenue (£m)	7,244	8,553	9,161	9,434	**9,590**
People					
Percentage of women employees (%)	50	50	51	51	**51**
Percentage of women managers (%)	44	44	45	46	**46**
Percentage of women senior leaders (%)	30	31	31	32	**31**
Community					
Percentage of employees volunteering (%)	32	36	36	37	**38**
Socially responsible suppliers (SRS)					
Number of key suppliers on SRS database	359	724	796	914	**954**
Number of independent external audits	111	119	125	137	**140**
Number of signatories to the supplier code of conduct	3,670	4,467	5,322	6,056	**6,586**
Environment					
Total on-site energy (MWh)	125,095	117,997	110,750	89,745	**55,977**
Renewable electricity purchased (MWh)	105,793	98,013	92,621	77,412	**50,281**
Percentage of electricity from renewable sources (%)	100	100	100	100	**100**
Waste sent to landfill (t)	150	73	45	44	**32**
Water usage (m^3)	183,575	156,734	142,374	134,716	**111,810**
Climate change (tCO_2e)					
Scope 1 + Scope 2 (location-based) emissions	49,695	42,481	40,933	32,692	**21,466**
Scope 3 (flights) Cirium's EmeraldSky flight emissions methodology	3,402	15,879	16,999	19,172	**23,826**

See Annual Report for definitions and methodologies

Corporate responsibility - external recognition

Among best in our peer group; strong ESG performance

MSCI ESG RATINGS AAA	MSCI ESG ratings	AAA rating since 2016
SUSTAINALYTICS	Sustainalytics	Top 1% of 14,000+ companies; Top 2% in media sector
S&P Dow Jones Indices A Division of S&P Global	Dow Jones Best in Class Indices	Included in DJBIC World Enlarged
FTSE4Good	FTSE4Good	Included
CDP 2025	CDP Supplier Engagement Leader	Included
EURONEXT	Euronext Sustainable World 120 Index	Included
ECPI Sense in sustainability	ECPI	Included
FT Financial Times CLIMATE LEADERS 2026 statista	FT Europe's Climate Leaders 2026	Included
STOXX	STOXX Global ESG Leaders indices	Included
Corporate ESG Performance Prime ISS ESG	ISS ESG Corporate Performance	Prime status
Workplace Pride 2025 Advocate	Workplace Pride 2026 Advocate	Awarded