

Nomura European Media Field Trip June 2010, New York



# Agenda



Mike Rusbridge, CEO Reed Exhibitions

Phil Livingston, CEO LexisNexis Marketing and Business Solutions

Tom Wilhelm, VP and Publisher, Elsevier Nursing and Health Professions

Introduced by Mark Armour, CFO Reed Elsevier

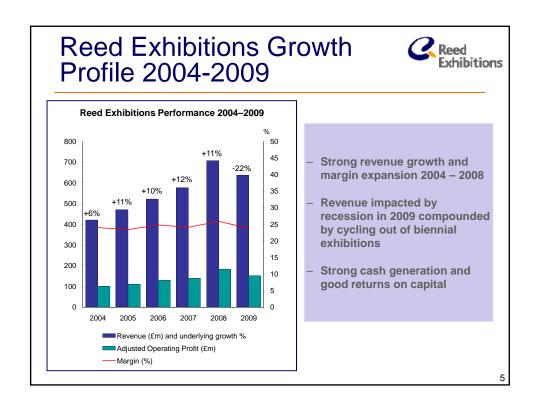


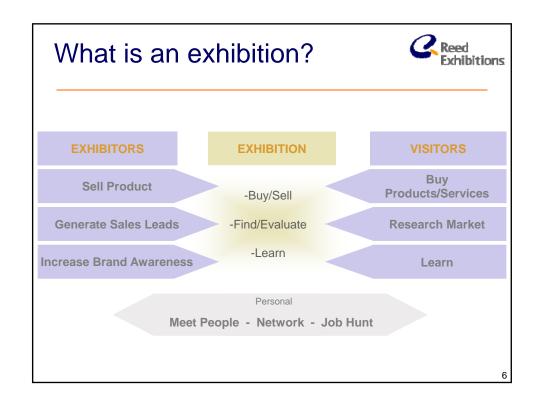
# Nomura European Media Field Trip, New York

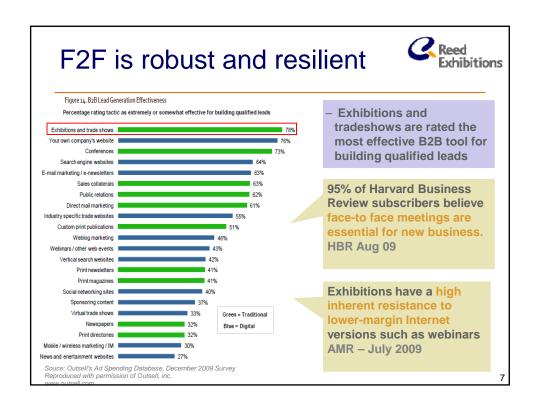


# Mike Rusbridge, CEO Reed Exhibitions

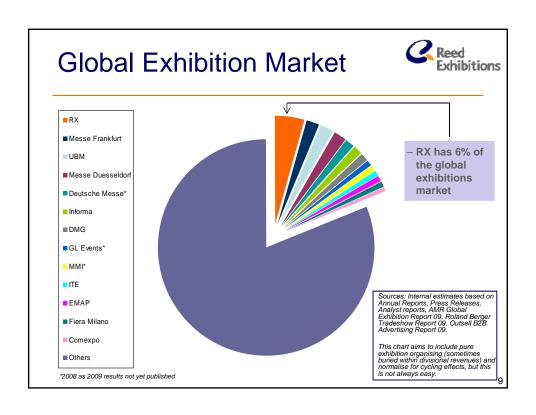
## Introducing Reed Exhibitions Over 440 events in 36 countries serving 44 industries Experienced management team who have been in the tradeshow business for a total of 184 years The world's leading organiser of trade & Over six million active event participants attended our events in 2009 consumer events 35 offices across the globe with International Sales offices and promoters in 93 countries \$1bn in revenue with an operating margin of 23.8% (2009)

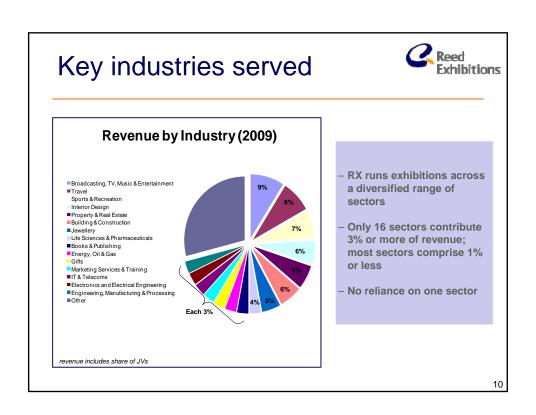


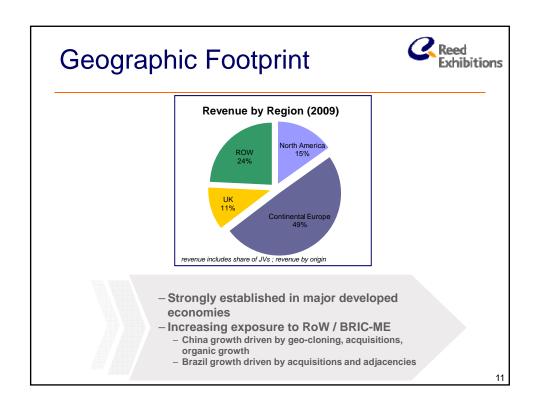


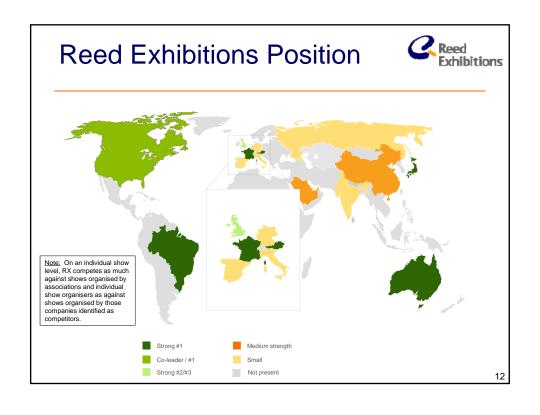




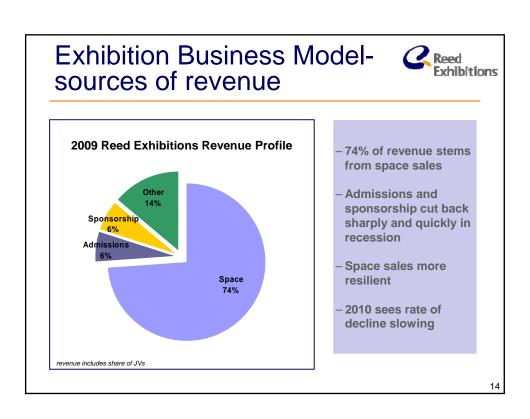






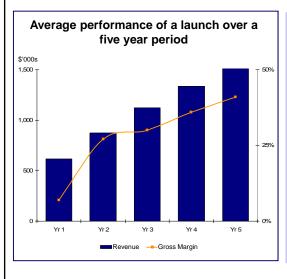


#### Building scale in developing **Exhibitions** economies Middle China Brazil Russia India East No. Shows 4 → 39 5→10 $2 \rightarrow 2$ $25 \rightarrow 36$ $1 \rightarrow 11$ 2005 →2009 Automotive Electronics Travel Transport Manufacturing Security Machine Tools Pharma/medical Travel Environment Electronics Plastic Building Sectors IT Security Packaging Aluminium **Building Real** Oil & Gas Travel Hotel/Catering Estate Beauty Aluminium Energy Textiles Gifts Jewellery Cosmetics Position Strong #1 Small Small Medium Medium



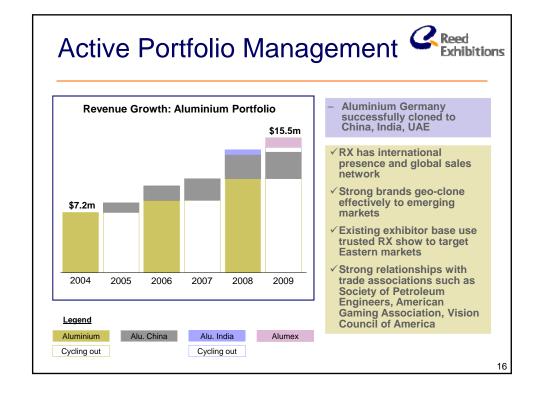
# **Continuous Launch Activity**





- In 2008, total launches since 2000 delivered revenues of \$128m
- An average of 31 shows launched per annum 2000 to 2009
- Launches are self-funding; no capital investment
- Launches between 2000 2008 had a success rate of 40%\*
- Constantly reshaping the portfolio to address new and growing sectors and geographies

\*3+editions



# Active Portfolio Management





USA to Japan, China, Mexico, Singapore, Puerto Rico



Europe to China

International network enables RX to migrate events in line with the shift of industries from West to East



UK to Russia, China, UAE, Brazil





Europe to China, UAE, America

Established, transferable brands

# Exploiting "e" to drive value



#### **Show Website Design**

- Sites extend to 120 days a year
- Support lead gen with show directory and networking capability Global "e" minimum standards

"e" primarily supports the value of F2F

#### Building "e" capabilities

- Putting in place "e" experts to deliver minimum standards, to create value and gather and process metrics to build ROI for customers
- Using customer insight to evaluate "e" offers
- Understand new developments e.g. social

#### **Exploring "e" opportunities**

- Extend beyond F2F audience
- Widen sites to 365 days per year
- Product catalogues
- "e"-Commerce

# Innovation in social media





- NY Comic Con has successfully built a community that extends beyond the show website to support the show using multiple channels:
  - Facebook
  - MySpace
  - Twitter
  - YouTube
  - Blogs



Con 2008 Video #3

ItsJustSomeRandomGuy 328,590 views

- Networking and communities are a vital part of what makes exhibitions so successful
- Social media is a natural extension to enhance the exhibition experience:
  - **Promotes shows**
  - **Enhances brand awareness**
  - Increases visitor loyalty
  - Creates viral marketing opportunities
- RX running social media workshops to share learnings
- Still experimenting with social media for lead generation and sponsorship opportunities

323,000 views on YouTube - low cost compared to a traditional targeted campaign

# **Encouraging signs**



Exhibitions are late cycle in, late cycle out. Bookings for 2010 events overall remain behind prior year levels although some encouraging signs emerging. Varies by sector, geography and timing of show...

...some of the good news

#### Maison & Objet France January

Visitors up 13% on 2009

#### China **February**

Recorded highest ever re-bookings with 85% of 2011 budgeted space reserved onsite

#### **EMS Today** USA March

- A 26% increase in hall attendance over 2009
- 70% of show contracted onsite vs. 58% last year

#### In-cosmetics April

- 78% visitor increase over 2009 and 26% more than previous best. Event beat all
- sales expectations with 10% more exhibitors.

#### USA May

- Visitors were up 23% on 2009
- Doubled onsite space sales compared to last year

# Strategy



#### **Customer Focus & Innovation**

- Understanding Customer Need (exhibitors and visitors)
- Increased Lead Generation
- Higher ROI for customers

#### Launches

- Leverage existing portfolio for crossborder and adjacency launches
- Self-funding investment in growth
- Target of 30 35 p.a.

#### Acquisitions

- Continued expansion through selective acquisitions
- Experience of integrating and exploiting acquisitions
- High returns and driver of growth

-BRIC & Middle East

-High Growth Sectors -Leverage economic recovery

-Continue to deliver strong cash generation and high returns

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# **Summary**



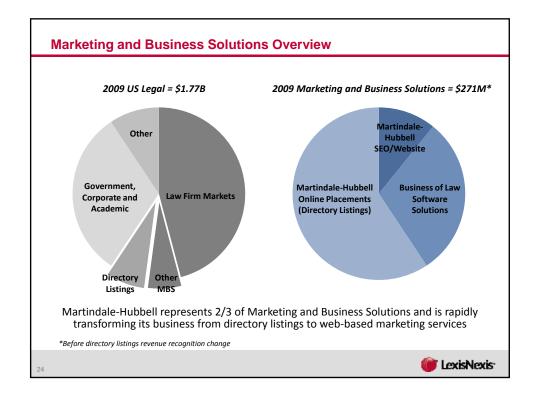
- F2F remains an important part of the marketing mix and is a resilient and financially attractive business model
- RX is the global exhibitions leader with an experienced team, a strong record and leading brands
- Well positioned to leverage high growth in developing economies and key sectors
- Market is highly fragmented with plenty of scope for further aggregation
- "e" extends relationships and ROI for customers
- Exhibition industry beginning to see recovery however, 2011 impacted by the cycling out of biennial shows



## Nomura European Media Field Trip

## **LexisNexis Martindale-Hubbell Marketing Services**

Phil Livingston CEO LexisNexis Marketing and Business Solutions



# What is LexisNexis Martindale-Hubbell Marketing Services? Lawyers.com Online Placements and Advertising Services



- Enhanced online profile on #1 legal destination for online consumers
- Online advertising services
- Law firm online video
- Pay-for-performance services
- · Lead tracking dashboard

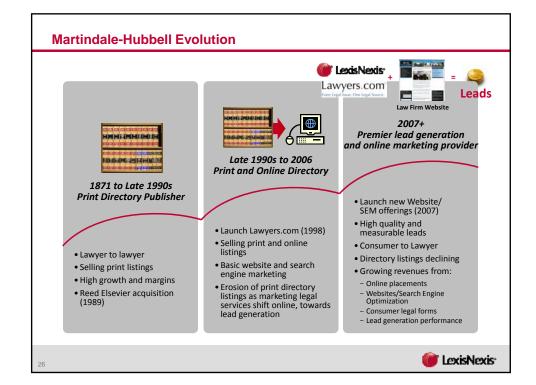
#### **Website Construction and Optimization**

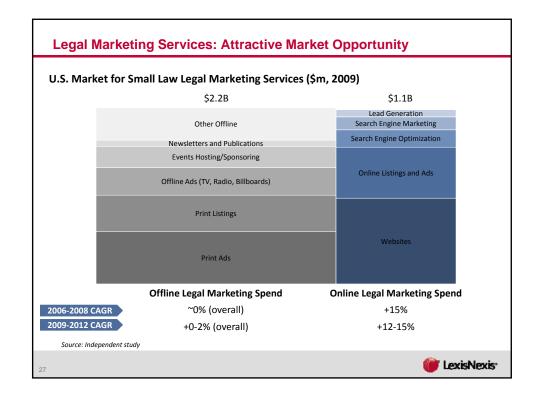


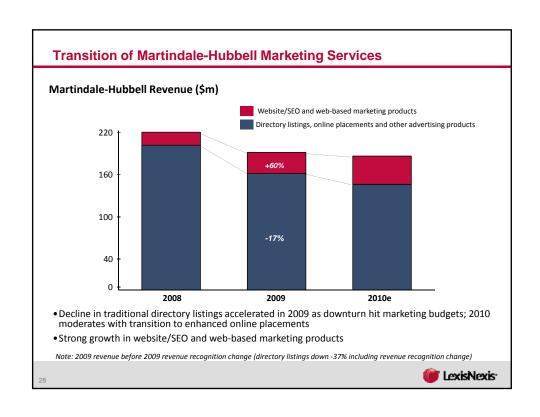
- High quality and customized websites
- Optimization services (SEO) to increase web visibility
- Website linking to Lawyers.com

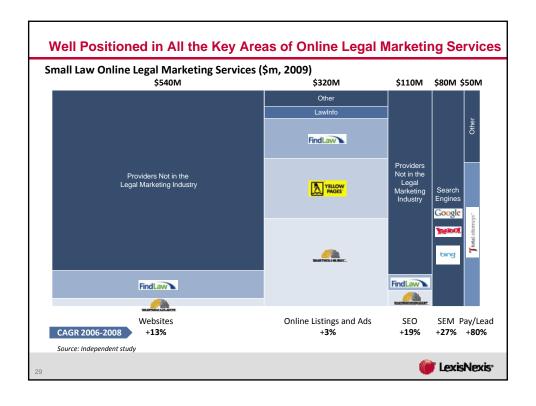
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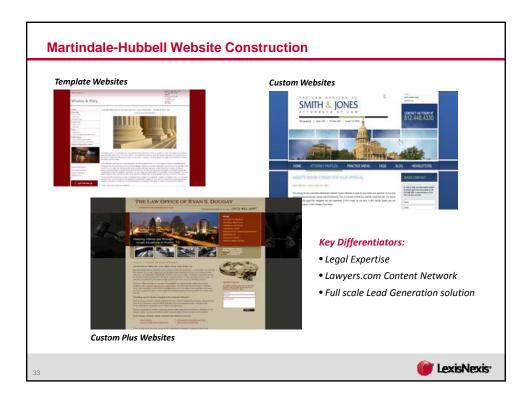


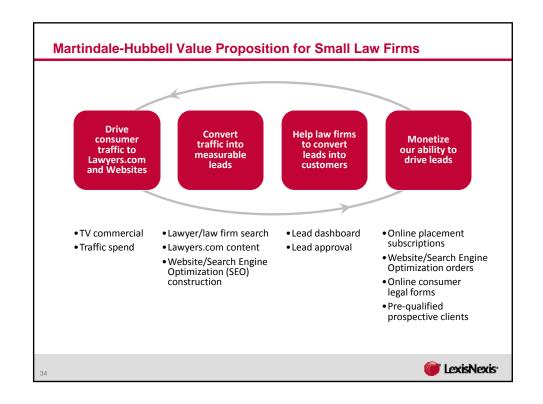












#### Martindale-Hubbell 2010 Results to Date

Drive consumer traffic

- Lawyers.com #1 destination site for consumer traffic (2.2M per month)
- 13% growth in traffic YOY

Convert traffic into measurable leads

- # of Lawyers.com email leads up 32% YOY
- # of total tracked leads up 141% YOY

Help law firms to convert leads into customers

• Independent study documents law firm ROI of 6:1 for the Martindale-Hubbell spend

Monetize our ability to drive leads

- Renewal rate from 81% in 2009 to 83% in 2010
- New business up 20% YOY
- Website/SEO YTD Revenue up 88%+ YOY

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#### **Sources of Sustained Competitive Differentiation**

#### Lawyers.com: leading consumer legal site

- Consumer legal site with highest traffic
- 2.2m+ visitors per month

#### Most effective brand: Martindale-Hubbell

- Most effective brand in Small Law
- 79% Brand Preference Index vs. 41% FindLaw



# MARTINDALE-HUBBELL

#### Most comprehensive lawyers' ratings

- $\bullet$  300K Peer Review AV® and BV® Ratings
- 8,000 client ratings growing at 2,000/month

#### **Unmatched network of lawyers**

- Most comprehensive database of 1m US lawyers
- Legal profession networking solution



Lawyers.com"





#### Martindale Hubbell Strategic Priorities 2010 - 2015

Maintain Lawyers.com as the premier legal online destination

- Drive consumers seeking legal help to lawyers.com
- Enhance lawyer search, content and network

Become a full service marketing partner to small law firms

- Provide best in class law firm websites and SEO
- Differentiate offerings by leveraging synergies with Lawyers.com

Pursue high growth initiatives: (a) Pay for performance and (b) Consumer legal forms

- Exploit fastest growth market offerings
- Monetize traffic to lawyers.com: pre-qualified leads and online consumer legal forms

Improve profitability by changing the economics of the business  Decrease costs through efficiencies in Support, Website/SEO Construction and Organizational Design

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#### **Conclusions**

- Transition from declining directory to high growth online marketing opportunity
- Support new business model with investments in traffic, brand awareness, infrastructure and marketing
- Gain share as offline spend shifts to high growth online market
- Differentiate and grow through Lawyers.com, Martindale-Hubbell brand, lawyer ratings and most comprehensive database of lawyers
- Grow revenue faster than market

#### Martindale-Hubbell is on track to deliver

Strong growth in website/SEO
Stabilization of customer retention
High double digit growth in lawyers.com traffic and leads
Strategy in place to return to growth

LexisNexis



# Nomura European Media Field Trip

**Elsevier Health Sciences** 

**Nursing and Health Professions** 



VP and Publisher, Elsevier Nursing and Health Professions



# Nursing and Health Professions – An exciting growing story



Elsevier Health Sciences 2009 revenue: \$1.6bn



- NHP is 22% of Elsevier Health Sciences
- Significant contributor to Health Sciences growth with underlying revenue CAGR +8% over the last 5 years

# **Nursing and Health Professions overview**



#### **Key products**:

- Books
- Journals
- Online Courses
- Testing
- Simulations

#### **Key brands**:

**Ovolve** pageburst

Mosby

SIMULATION LEARNING SYSTEM

Saunders HESI™ nurse<sup>2</sup>

#### **Key disciplines:**

#### **Nursing**

- Registered Nursing
- Practical Nursing
- Nurse Assisting
- Home Care Aid
- Nurse Practitioners

#### **Health Professions**

- Medical Assisting
- Medical Insurance/ Billing & Coding
- Dental Assisting
- Dental Hygiene
- Imaging Sciences
- Surgical Technology
- Respiratory Therapy
- Physical Therapy
  - Massage Therapy

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#### **Customers:**

Students -> Pass exams

Schools → High pass rates

Hospitals → Continuous upskilling

## **Positive market trends**



#### **Practice**

- Demand for more healthcare professionals
- Technological advances driving growth of new skill sets
- Increase in licensure and certification requirements
- Focus on patient safety
- Cost containment
- Employee turnover and churn

#### **Education**

- Increasing student enrollments as a result of occupational growth
- Faculty shortages, increased workloads, inexperienced faculty
- Lack of clinical internship sites
- Growing career market focusing heavily on healthcare
- Customers looking for more electronic solutions

Migration of business to electronic solutions

# **Current environment : Help or hinder?**



**Economic downturn**Displaced workers are going back to school.

Government deficits

State funded schools under pressure. Privately funded career schools are handling overflow

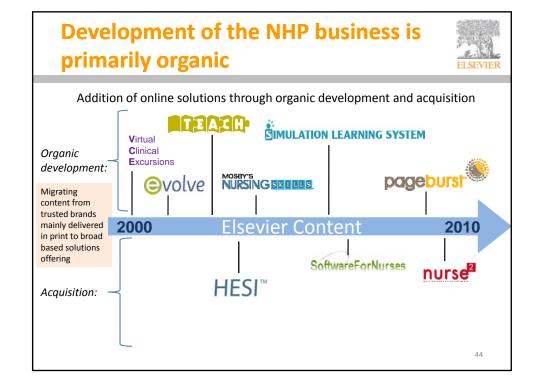
and growing steadily.

U.S. healthcare reform

The American Recovery and Reinvestment Act is creating new training opportunities in educational markets.



<u>Current environment presents significant</u> <u>opportunities for our business</u>



# **Nursing and Health Professions key** growth areas



Growth in Key Health Sciences Occupations: 2008 - 2018						
Occupation	Percent Growth	2008 (000)	2018 (000)			
Medical assistants	34%	483	648			
Dental hygienists	36%	174	237			
Dental assistants	36%	295	401			
Physical therapists	30%	185	241			
Veterinary technologists and technicians	36%	79	108			
Occupational therapists	26%	104	131			
Medical records and health information technicians	20%	172	207			
Nurses	22%	2,618	3,200			
Respiratory therapists	21%	106	128			
Nursing assistants	19%	1,469	1,745			

## Elsevier has #1 position across these markets

Source: US Department of Labor, Bureau of Labor Statistics, 2010

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### **Educational requirements will drive** enrollments Millions Millions 3.2 million open positions will require some type of post secondary education 1.2 2008-18 NHP Job openings (growth + replacements) 1.05 0.8 0.24 0.21 0.18 Postsecondary First professional Master's degree Bachelor's degree Associate degree vocational award degree Most significant source of education and training 46 Source: US Bureau of Labor Statistics 2010, NHP Analysis.

# Nursing and Health Professions leading

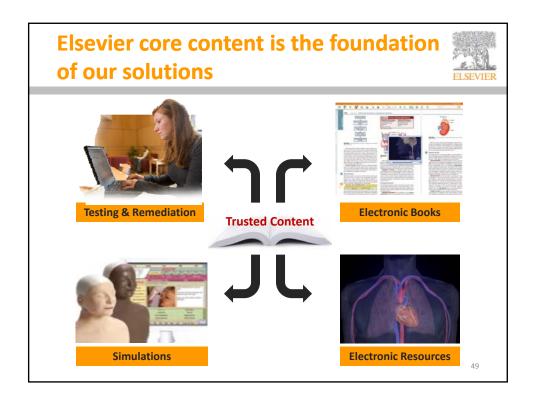


$\Rightarrow$	#1 market position in the 12 core areas of nursing education
$\Rightarrow$	Largest health science publisher globally
$\Rightarrow$	Mosby, Saunders, and our leading authors
<b>=</b>	Early and continued investment in electronic solutions and delivery
$\Rightarrow$	Evolve is the #1 e-learning platform in the healthcare education market
$\Rightarrow$	Helping customers solve problems and achieve goals
Sau	nders
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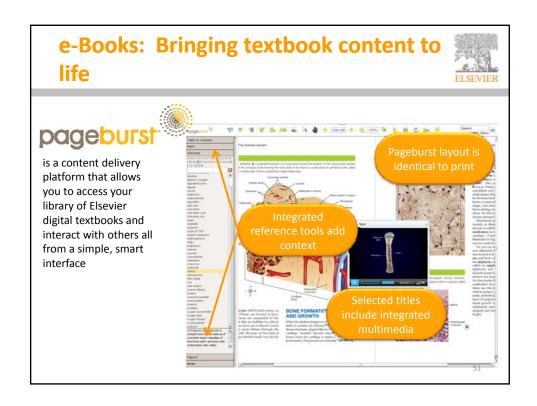
# Our customers are counting on us



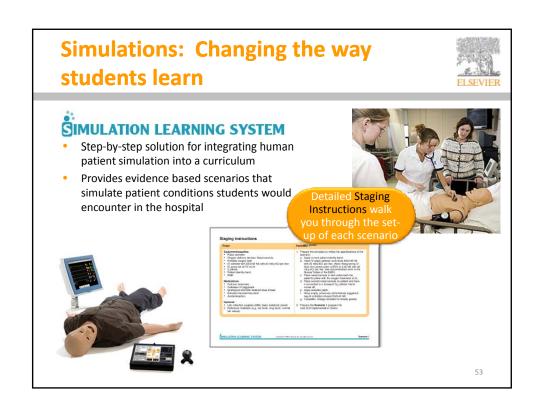
	Characteristics	Need
Students	<ul> <li>Diverse population</li> <li>Full time jobs and families</li> <li>Learn what is necessary</li> <li>Obtain degree</li> <li>Pass licensure exam</li> <li>Secure employment</li> </ul>	<ul> <li>Effective learning materials &amp; tools to to ensure success in courses, programs, and movement toward employment</li> </ul>
Faculty	<ul> <li>Increased workload</li> <li>Varied levels of experience</li> <li>Varied technological skills</li> <li>Diverse learning styles</li> <li>Lack of clinical sites</li> </ul>	<ul> <li>High quality, easy to use, complete teaching solutions with appropriate product support</li> </ul>
Schools	Attract/retain students     Recruit and retain faculty     Pass rates     Student job placement     Focused on accreditation	<ul> <li>Effective teaching and learning materials to ensure success of students and faculty</li> <li>Customizable solutions that match curricula standards and increase passing rate</li> </ul>
Healthcare Institutions	Attract/retain staff     Focused on cost     containment     Pay for performance     Improve patient care	Continuing education training     Standardized training materials     Point of care solutions

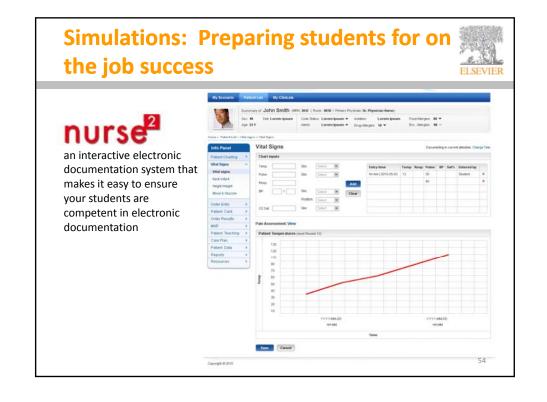












# Testing: Tools for student, faculty, and school success

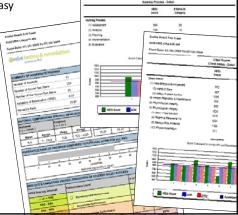


## **HESI™**

## **Testing & Remediation**

- Predict NCLEX pass rates with 98% accuracy
- Make accreditation straightforward and easy

Student	Faculty	School	
Allows early discovery of knowledge deficits	Allows for comparison among students, classes, and programs	Improves pass rates to ensure accreditation requirements are met	



# **Faculty Resources: Helps instructors** prepare for new challenges



## TEACH

Complete curriculum solution package that can be customized to provide a consistent structure to connect a school's curricula and empower



# ICR Exercise Quiz A (p. 77)

ICR Diagram Quiz (p. 85) MTO, Module 5, Section I, Training Activities 1.6, 1.12, 1.16, 1.20, 1.23, 1.24, 2.5

# **Evolve Communities: Take advantage** of increased use of social media





Market leading community web site for faculty and students that also serves as the gateway to Elsevier's elearning products



# **Mobile: Creating content for changing customer behaviors**



## **Mobile applications**

include learning tools such as licensure review questions, drug information, case studies, clinical reference, and video flash cards





# **Nursing and Health Professions priorities**



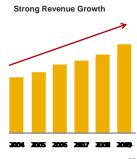
- Deliver content and tools that improve customers' outcomes and efficiency
- Extend existing products and platforms
- Customer support and training
- Global content leverage
- Ongoing innovation and investment

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# **Continued success in Nursing and Health Professions**



- Strong market position
- Favorable market demographics
- Innovative products
- Experienced team
- Clear strategy





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